



NORTH CAROLINA MILITARY AFFAIRS COMMISSION

Minutes for Executive Steering Group (ESG) Meeting, 4th Quarter, November 2, 2021

Microsoft Teams/984-204-1487 Code: 683 044 971#

Members Present

David Hayden, Vice Chair
Kirk Warner, Quality of Life, Chair
Rodney Anderson, Economic Dev, Chair
ET Mitchell, Community Coord (Cherry Point)

Members Not Present

Senator Jim Perry, Legislative Affairs, Chair
Grier Martin, Chairman

Additional Attendees

Debra Bryant, Cumberland County Rep
Christopher Hailey, LA to Grier Martin
Parker Huitt
Chad Sydnor, Cassidy & Associates
Ron Massey, City of Jacksonville
Kelly Jackson, NCMAC Executive Director

OTHER Commission Members Present

Representative Cleveland

Ex-Officio Present

None

OPENING REMARKS: VICE CHAIRMAN DAVID HAYDEN

Vice Chair David Hayden called the meeting to order at 10:02 am. Vice Chair Hayden welcomed everyone to the Executive Steering Group (ESG) meeting and thanked everyone for their attendance at this meeting. He said that Chairman Martin could not attend the meeting today so he would be chairing the ESG meeting today. He asked Kelly Jackson to take the roll call and she wanted to introduce everyone as there were new members to this Group. The members are Rodney Anderson, Economic Development Chair and Fort Bragg Community Coordinator, David Hayden, Vice Chair, ET Mitchell, Community Coordinator for Cherry Point, Kirk Warner as the Quality of Life Chair and Fort Bragg Community Coordinator. Sen Jim Perry, Legislative Affairs Chair but he will not be able to attend the meeting today. There are a couple of vacant positions and Representative George Cleveland is in attendance today. She said they had a quorum for the meeting. He asked Kelly Jackson to take the roll call and let him know if there was a quorum. She said that they had a quorum for this meeting. Kelly Jackson read the ethics statement. The Group has a legal obligation to disclose any conflict of interest that may or may not arise or potentially arise with your regular job or any of the business of the Executive Steering Group. If you have a potential conflict, she asks that you disclose that potential conflict, so we are aware of potential conflicts. Does anyone have such a conflict? So, does anyone have any potential conflict of interest with the business on the agenda and if not, please be cognizant of any potential conflicts that arise from the discussion topics and govern yourself accordingly.

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CONSENT MINUTES: CHAIRMAN GRIER MARTIN

Vice Chair Hayden asked for a motion to approve the minutes from the 3rd Quarter meeting held on August 3, 2021. ET Mitchell made a motion to approve the minutes. Kirk Warner seconded the motion and it passed by a unanimous vote. The Executive Steering Group minutes were approved with no discussion.

DEPARTMENT OF MILITARY AND VETERANS AFFAIRS (DMVA) UPDATE: SECRETARY WALTER GASKIN

Secretary Gaskin was not available to attend the Steering Group meeting.

QUALITY OF LIFE (QOL) COMMITTEE: KIRK WARNER

Kirk Warner gave an update for the QOL meeting. He said they had a great meeting on October 5, 2021, and about 30 participants. There is nothing livelier than a QOL meeting especially with the attendance of the School Liaison Officers (SLO) and Military Liaison Officers (MLO). They are a very passionate group of dedicated educators. We talked about the Military Interstate Children's Compact Commission (MIC3) as well as the conflict with the National Honor Society Constitution. One of our high schools had a Senior military student and not allowed to join the National Honor Society as a Senior since he had not been in the Society the prior year. The National Honor Society has made exceptions for military students or any transitioning students before, so we need to adjust our bylaws. More to follow on this matter. The NC MIC3 will be meeting in December and hope to get updated information at that time. This issue with the National Honor Society also supports the work that would be done by a State Level Military Counselor at the Department of Public Instruction (DPI). He thinks that we still have this position in the budget and hopes that it will make it into the budget this year. The Purple Star program is still up and running. We have School Districts trying to get all the schools in their District to apply for the Purple Star program. We are also working with the Guard and Reserves to roll out this program in other Counties. This program is good for all our schools. There is an educational component associated with this program for the teachers that we think is vital for quality of life for both the Guard and Reserves throughout the State. We talked about Troops to Teachers and that is back into the docket, and we will see how this turns out. We think this is a vital program for North Carolina. We spent a lot of time on the Score Card initiative. As you know, we have a Score Card working group and the Air Force has put out a Score Card for three centers of mass in the State. They are Seymour Johnson Air Force Base, Pope Field and Charlotte Air National Guard. The two main categories are Public Education and Licensure Portability. We are weighted against the other Bases in the Nation. We have not fared very well. We have been discussing how to address that. We have a great working group, and we meet monthly to talk about how to deal with this issue. We think they have overreached with the collected data. Some of the Counties in the study only have four military students attending their schools and then we must include data from the entire County such as Duplin County. We are trying to create a more accurate reflection of what our students are doing and what they are capable of and what the schools are doing. We want to determine what we think the metrics should be and not just what Booz Allen has decided it should be. We think that the Score Cards for the other Services will be like this Score Card. He will provide a full update once the work is done. We are moving along well on this process. We want to move from the Red to Yellow and Yellow to Green. This can help us with any Base Realignment and Closure (BRAC) Review. We want to add quality and accuracy to the data that is collected.

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We had a couple of presentations, and one was from the USO by Kelli Willoughby and Thomas Walker. They talked about their programs and a couple new programs. The sad news was that they had to move from the Jacksonville USO Center which was the longest continuously serving USO in the world. The good news is that there will be a USO on Camp Lejeune. It will be more dynamic and accessible to the Service members. We also had a good presentation from MATCH Wellness from Al Delia. This program was motivating adolescent with technology to choose health and was created by and educators. an educational model producing Wellness Outcomes. It is a school-based wellness program meeting both educational and public health goals. It Empowers 7th grade students to make healthy choices for eating and physical activity. It is an interdisciplinary educational model with lessons taught in Healthful Living, Science, Math, Language Arts, and Social Studies. He thinks this is a good program. We had a great meeting and will have a couple recommendations for the Full Commission meeting.

Kelly Jackson said that she wanted to share good news for the Military Affairs Division as we have hired Doug Taggart to be part of our team. He will be the Interagency Coordinator for the Division. He has a lot of history with the Commission and especially the QOL committee.

LEGISLATIVE AFFAIRS: SENATOR JIM PERRY

Senator Jim Perry was not available to attend the Steering Group meeting today. Kelly Jackson said that the Legislative Committee did have a meeting on October 4, 2021. She said that Senator Perry said that he is looking forward to receiving legislative matters from the other Committees. Vice Chair Hayden asked Rep Cleveland if he had anything to add for Legislative Affairs? He asked if they were going to pass a budget and include the Exemption for military retiree pay? Rep Cleveland said that the latest that he had heard is that it is not included in the budget. At this point his sense is that they are not going to come to an agreement with the Governor, so they will pass the compromised budget between the House and the Senate out of the Legislative body and send it to the Governor. Then he can approve or veto it and then move on from there. They have wasted about six weeks in this effort and there are those that think it was worth the time. Vice Chair Hayden said that he was disappointed to hear that it will not be part of the budget. He knew that it was indicated early on that that was going to happen to it and get stripped out of the bill. We had put a lot of effort into making this happen and we will continue to fight for this exemption. If we don't get it passed this year, he is not sure when it will get passed. ET Mitchell said that she recommends that for the next year we make a concerted effort with the Senate. We worked hard with the House on the matter and need to do that with the Senate also. Since she is part of the Legislative Affairs Committee, she will take this issue on. Vice Chair Hayden said that he did not know when this budget would be going to the Governor for signature, but he agrees that we do need to keep pushing on the topic because it does not make any sense. Rodney Anderson said that he had a question. Since that measure passed overwhelming in the House, is there still an opportunity in this Session for the Senate to take this up and get it approved? Rep Cleveland said that it is his sense that the Senate will not take this up and it will not be approved. The possibility does exist, but he seriously doubts it. Rodney Anderson said that we might want to put some energy into seeing what that possibility is as we have half of it already approved. If there is a possibility to get the Senate to act on this that could save us a year. Rep Cleveland said that the amount of money that is involved here, without being in the budget, it is not financially reasonable for the Senate to pass anything of that magnitude without the ability to manipulate the budget to account for it. He does not see this moving at all this year. ET Mitchell asked Rep Cleveland if he was saying that if we are going to bring this up to the

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senate for future years that we need to include strategies to address the near-term budget short fall. Obviously, more than half of States in the United States have addressed these issues and dealt with it very successfully. There are some successful strategies. It is a short-term budget issue but not a long-term budget issue. Are you saying that when we bring it up to our Senate heavy hitters, that we need to include fiscal strategies to address the short falls? She said that she does not see how North Carolina can say they are the most Military Friendly when we are in a state that does not have this. Rep Cleveland said that he is not saying that they need to provide any strategies to address the budget short fall at all. He is saying that with the budget being presented the way it is, the item is dead for this year. Then we come up next year and do budget adjustments and at that time it can be addressed again. This year it is not going anywhere. Rep Cleveland said that as you know he wants to see this type of thing happen, but he wants all government employees included in it. That is very feasible and economically possible for this State. He wants everyone to be treated the same way as in the Bailey Settlement. Vice Chair Hayden said that we do not have time to argue this right now. Once we know that it is not in the budget, he does not see any way that this is going to be raised independently this year. He thinks that Senator Perry is the starting point on how we go about this next year. He is part of this Commission. He needs to help us figure out how if anything we might be able to do to push forward on this next year. He does not want to send any more time on this topic. Rodney Anderson said that he just wanted to commend all the efforts that went into the House to approve it. The vote was overwhelming approve and only a handful of them voted against it. It has great support in the House. That shows the great work that was done and what needs to be done going forward. Rep Cleveland said that it had a good vote in the House due to a parliamentary procedure, where any objections or comments could not be made in what transpired. That is just his personal editorial. Vice Chair Hayden said that another person to talk to is Rep John Szoka. He is very involved in this Legislation and pushed it forward. He may have some insight on this going forward.

ECONOMIC DEVELOPMENT COMMITTEE: RODNEY ANDERSON

NCMAC 2020 SP Economic Development Committee:

I – SUMMARY

a. Audience:

b. Strategic Goal: [Increase economic viability and impact of military & defense Industry in NC.](#)

c. Responsibility: Economic Development Committee

II – Economic Development

<https://www.milvets.nc.gov/media/319/open>

III – 2020 PRIORITIES

1 Defense Industry Growth

2 Workforce Development

3 Economic, Technological and Higher Education Partnership Expansion

IV- IMPLEMENTATION RECOMMENDATIONS

1 Regional Defense Industry Study

2 Transitioning Military Talent Study

3 Cluster Study Next Steps; increase Research & Development (R&D)

4 Resource “career-focused” hiring events

5 NC Military Transition Center (Bragg)

6 NC Tax Exemption for Mil Retiree Pay

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- 7 Public/Private Unmanned Aircraft Systems (UAS) with Higher Ed
- 8 Research, Plan, Promote Micro Zones
- 9 Connect SAP partnerships with military

North Carolina Military Business Center (NCMBC) Overview:

1. OVERVIEW:

a. Strategic focus: (www.ncmbc.us)

- State entity, charged to expand North Carolina defense economy
- Focus: existing industry, business development, technology transition

b. Strategic business development operations:

- Expand Business Development in select industries: textiles, food, med
- Leverage major Indefinite Delivery, Indefinite Quality (IDIQs)/Government Wide Acquisition Contracts (GWACs)/MACCs, w/primes
- Leverage HFR/MILCON to maximize opportunity

c. Tactical business development opns, CY2021:

- Opps managed: BD (30 SEP, 5,368), MatchForce (15 OCT, 129,304)
- Total contract WINS: 475 (\$1.839 billion)
- WINS: BD (126, \$120m), MatchForce (285, \$1.269b), Both (56, \$57m)

d. Technology transition operations (Lewis)

e. Cybersecurity: Cybersecurity Maturity Model Certification (CMMC)

- Managing State Interagency Cyber Coordinating Committee (I3C)
- "CMMC Level 3 in a Box" tool launched, www.cybernc.us
- Training/Events: CMMC Level 3 training course, weekly

f. Events, training (3Q, CY2021)

- Defense Trade Show/Cybersecurity Forum
- Med, Biomedical, Biodefense Symposium
- Navy Textile & Clothing Tech Workshop
- Advanced Workshops: Proposal Dev
- SB Program Webinars: Women Owned Small Business (WOSB), Historically Underutilized Business Zone (HUBZone), Service-Disabled & Veteran Owned Small Businesses (SDVOSB)

NEXT STEPS:

a. Strategic Coordination: NCMAC EDC

b. Operational focus:

- Sustain business development optempo: opp WINS

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- Expand client base: supply chain, innovation ecosystem
 - Focus on key agencies, most lucrative contracts, IDIQs
 - Provide CMMC solutions: technical, maturity model
 - Support partners, grant execution (IES textiles, ...)
 - Reengage with clients: “GET OUT THERE” again
- c. Event, training focus:
- Federal Construction...Summit 2021 (OCT 27-28, virtual)
 - Southeast NC Military Business Outreach (NOV 18)
 - Federal Construction...Summit (APR 6-7, Wilmington)
 - Federal & Defense Textile Summit (MAY TBD, Charlotte)
 - Medical, Biomedical, Biodefense Symposium (JUN 8-9, Chapel Hill)
 - Full schedule soon, www.ncmbc.us
- d. Technology platform: MatchForce Next Generation: Launch: NOV TBD

Military Economic Impact Study (2021)

OVERVIEW:

- a. The presence of the United States Military Installations supports the state’s economy in numerous ways.
- b. 2013 Economic Impact of the Military on NC analyzed impact of military broadly
- c. 2015 Economic Impact of the Military on NC qualified the economic impacts of federal military spending in NC: Updated the 2013 version and includes the contribution of military pensions to the state’s economy
- d. The 2015 data is over six years old and needs to be analyzed with current information.
- e. A new Economic Impact of the Military on North Carolina is needed.

CONTRACT:

25 Jun 2021: Request for Quote (RFQ)

13 Jul 2021: Purchase Order: \$40,000

- a. Vendor: Regional Economic Models, Inc (REMI)
- b. Use the 2-region, 160-sector PI+ model in current use by the NC Governor’s Office and NC Department of Commerce, which includes the model regions of NC and the rest of the U.S., to run the analysis.
- c. Evaluate the economic impacts of federal military spending on NC along the lines of 2015 report, including the contribution of military pensions and some nonfederal military spending.
- d. Compile outcomes into a report, alongside background information and descriptive data regarding the U.S. military’s presence in NC:
- (1) Employment
 - (2) Gross State Product
 - (3) Personal Income

OVERVIEW:

REMI requested the most current available data. The original webpages for these tables appear to have been retired.

Table I: DoD Prime Military Contracting by Prosperity Zone

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Table II: Top 10 Counties for DoD Prime Military Contracting

Having data on all applicable counties could be beneficial

Table III: Active-Duty Military Personnel by Service and Installation

Table IV: Most Common Military Occupational Specializations in North Carolina

Table V: Projected Military Separations

STATUS:

a. Have received responses from:

National Guard; USMC – East

MCAS – Cherry Point; MCAS – New River

MCB – Camp LeJeune

Army; Army Research Lab

Air Force

Coast Guard

b. Have NOT received responses from:

MOTSU

Reserve

NEXT STEPS: Continue to seek responses from the listed organizations.

Defense Alliance for North Carolina MOU March 2021 – March 2022:

1. OVERVIEW:

- a. Goal: to empower DANC to grow NCMAC awareness, its mission & impact, region/national
- b. DANC is a private, non-profit organization focused on strengthening NC defense industry
- c. DANC's model combines the talent of high-ranking military retirees, business leaders, policy makers, and leading academic thinkers.
- d. DANC's mission supports NC defense economy through job creation & investment.
- e. This agreement shall be effective 12 months

2. NCMAC ROLE AND RESPONSIBILITIES:

- a. NCMAC will transfer \$50,000 from the Military Presence Stabilization Fund to DANC
- b. The scope of work, development between NCMAC and DANC is described in Attachment A

3. DANC'S ROLE AND RESPONSIBILITIES:

- a. DANC will perform services as described detailed in the attached Scope of Work which was developed by NCMAC and DANC and is described in Attachment A of this MOU.
- b. There will be in person or virtual meetings as well as written reports following each Task/Deliverable.
- c. All reports, documented contacts, strategies, surveys, charts, databases, and deliverables remain the property of NCMAC. Additional use by DANC of such deliverables must be authorized in writing by NCMAC on a per use basis.

Task #1:

1. DANC MOU Task #1, including subtasks:

- a. Review past & current NCMAC plans and goals, strategies, within 30 days of award.
- b. Convene DANC meetings staff and leadership with the NCMAC Strategic Plan Working Group, to exchange ideas, gather information to incorporate into the other proposed tasks.

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c. Present recommendations to the NCMAC leadership, full Commission, and as otherwise assigned. Recommendations will be presented at the call of NCMAC Strategic Working Group and at times deemed appropriate by DANC.

d. Issue progress reports to the NCMAC Chairperson each quarter and at the end of each task and at such times as the NCMAC Strategic Working Group may request.

1a. Plan Review:

12 Mar - funds received

31 Mar – kickoff meeting with DANC and NCMAC

21 Apr – DANC strategic planning meetings

1b. DANC & NCMAC Meetings:

DANC Management Council meets monthly

DANC Executive Board meets quarterly

DANC Communications Committee Meetings

1c. Recommendations: DANC will continue to work with NCMAC Economic Development Committee and SCWG for guidance on the implementation of the MOU tasks/deliveries

1d. Quarterly Progress Reports:

13 Apr – DANC briefs NCMAC EDC

20 July – DANC briefs NCMAC EDC

19 Oct – DANC briefs NCMAC EDC

Task #2:

2. DANC MOU Task #2, including subtasks:

a. Develop quarterly outreach strategy

b. Conduct 11 months of outreach: Advocate and promulgate NCMAC priorities, document in detail opportunities and challenges through direct stakeholder contacts, conventional and online communications, structured meetings and industry or academic events.

c. Attend NCMAC meetings and coordinate with NCMAC subcommittees to ensure ongoing coordination of goals and priorities in conducting outreach.

d. Provides NCMAC quarterly feedback reports on activities, including the quarter's detailed documented opportunities, follow-up action and results from such action.

2a. Outreach Strategy:

DANC produces a monthly E-news and works with local publications like Business North Carolina

<https://defensealliancenc.org/blog/>

<https://defensealliancenc.org/point-taken-how-north-carolina-hustles-on-defense/>

2b. Outreach:

DANC produces articles for the website and social media.

NCMAC: A Powerful Advocate for North Carolina's Defense Economy

<https://defensealliancenc.org/ncmac-a-powerful-advocate-for-north-carolinas-defense-economy/>

DANC host outreach meetings and events

North Carolina Defense Industry "Get Aligned" virtual outreach event with keynote Senator Thom Tillis

<https://defensealliancenc.org/nc-defense-industry-get-aligned-virtual-event-was-a-huge-success/>

Task #4:

4. DANC MOU Task #4, including subtasks:

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- a. DANC conduct membership-based baseline survey within sixty (60) days of MOU. Survey gauges awareness of the value and economic impact of the military in NC and the expansion of military business.
- b. DANC reports baseline to NCMAC in 90 days.
- c. DANC conduct a post-partnership project assessment at the tenth (10) month of the MOU to gauge changes in membership awareness.
- d. DANC will prepare and publish a written analysis report including results of the baseline survey and post partnership and provide NCMAC with an electronic copy of the analysis report (12th month).
- 4a. Surveys: 18-20 May Targeted for participants of the NCMBC Southeast Region Federal & State Textile virtual summit. <https://defensealliancenc.org/danc-survey/>

Early survey efforts associated with ZOOM conference formatted forums have suffered from poor response rates. DANC is working with RTI International's Survey group to improve our capture rate on current and future surveys.

DANC is eager to complete survey as soon as confident survey will yield statistically significant output.

- 4b. Baseline Results: pending
- 4c. Post Partnership Assessment: TBD
- 4d. MOU Written Analysis: TBD

Task #5:

- 5. DANC MOU Task #5, including subtasks:
 - a. Convene monthly vendor forums organized around key NCMAC developed goals and objectives and share major events with other defense related support providers.
 - b. Create additional forums, as needed, or requested by NCMAC SCWG, organized to support the six Defense target markets and Target Market Industry Cluster Analysis.
 - c. Conduct quarterly forum meeting to develop opportunities and/or needs to better position NC to grow each of the identified target markets.
 - d. Collect feedback on forums and items: and recommend additions/deletions to the NCMAC.
 - e. Provide a quarterly report to the NCMAC detailing each forum and event, participant feedback, and recommendations.
- 5a. Monthly Vendor Forums:
 - 8 Jun: Science & Technology – “Thermography and Infrared Cameras
 - 30 Jun: Government Relations brief provided by Secretary Walter Gaskin, NCDMVA
 - 25 Aug: Government Relations brief provided by U.S. Congressman David Rouzer, R-NC 7th District
- 5a. Monthly Vendor Forums:
 - 28 Sept: Science & Technology “responsible use of advanced analytics (including AI, ML, DL, etc.) to achieve decision/competitive advantage”
 - 19 Oct: Science & Technology “Developing Operational Artificial Intelligence”
 - 27 Oct: Government Relations brief by Elaine Marshall, Secretary of State
- 5c. Forum Quarterly Meeting: During the monthly DANC Management Council Meetings forums are reviewed with discussion and how to best improve them
- 5d. Collect forum feedback: Ongoing
- 5e. Quarterly forum feedback: TBD

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Task #6:

6. DANC MOU Task #6, including subtasks:

- a. Conduct defense-related services analysis at the 10th month of the MOU.
- b. Develop database of offered services as a ready reference for the NC defense business sector (in partnership with select defense-related NC support providers: (initially focus partnership with the UNC System Office, NCMBC, NC Veterans Foundations, and DANC.
- c. Develop comparison charts of available services and sources of services to assist businesses in locating assistance. DANC will provide the comparison charts to NCMAC in the 10th month of the MOU.
- d. Identify gaps in needed services.
- e. Report findings to the NCMAC for consideration in the 12th month of the MOU.
- 6a. Defense Analysis: TBD
- 6b. Database of offered services: TBD
- 6c. Services & Sources for Comparison Charts:
https://edpnc.com/wp-content/uploads/2021/04/2021_Defense_Trifold_42621.pdf
- 6d. ID Gaps in needed Services: TBD
- 6e. Report Services Findings (12th month): TBD

Task #7:

1. DANC MOU Task #7, including subtasks:

- a. Conduct comprehensive review of partnership activities 30 days from the MOU end date.
- b. Prepare a comprehensive review of the DANC/NCMAC partnership and activities, goals achieved, and recommended future priorities and present the review to NCMAC at the next scheduled quarterly NCMAC meeting following the end of the MOU.
- c. Prepare and present the final formal written report and presentation to the NCMAC at the next scheduled quarterly NCMAC meeting following the end of the MOU. DANC will propose to continue, modify, or discontinue the strategic partnership based upon the decision of the DANC Board of Directors and feedback from NCMAC members.
- 7a. Partnership Review (11th Month): TBD
- 7b. Activities, Goals, Future Priorities: TBD
- 7c. Final Written Report: TBD

Economic Development Partnership of North Carolina (EDPNC):
Defense Marketing Campaign:

1. OVERVIEW: "Why NC for Defense" Marketing Campaign

MESSAGE:

"NC is the FRONTLINE OF THE FUTURE"

- a. Top-notch Innovation Ecosystem
- b. Deep DOD/Industry/Academic Partnerships
- c. Expansive Commitment to National Defense

2. NEXT STEPS:

- a. Continue to work with Commerce Duke, UNC System, DANC, NCMBC, and EDPNC marketing division to promote Defense.
- b. Create a short video/you tube message
- c. Exploit social media

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d. Gain state funding and support for the effort

EDPNC Defense AUSA 2021

1. OVERVIEW: NC Officials met with DoD officials and Defense businesses to reinforce the national importance of Fort Bragg (BRAC proof) and deliver the “Why NC for Defense” message

NC Delegation:

Secretary for the Department of Military and Veterans Affairs: LtGen (R) Walter E. Gaskin

Assistant Secretary for Military Affairs: Mr. Ariel Aponte

Gov Dir of Intergov Affairs: Mr. Kevin Monroe

Military Affairs Commission Members

MG (R) Rodney Anderson

BG (R) Arnold Gordon-Bray

COL (R) David Hayden

NC Military Business Center: Exec Director LTC (R) Scott Dorney

EDPNC: COL (R) Denny Lewis

2. MEETINGS WITH:

ASA Installations, Energy, Environ

Dep PEO Soldier

Defense Innovation Unit

Cypress Intl, PAE, Accenture, BAH, BAE, GE Avn, Telephonics, Meritor, Rafael

3. NEXT STEPS:

Continue to follow up with DIU. Meet with Dir

Invite GE Avn to participate on Innovation panel at SOARs event in Dec; USMC T64 ERP pgm funding...Sec Gaskin

Telephonics intro to FRC-E & ALC

Defense Manager Mission:

1. OVERVIEW: Develop and implement a strategy and attract Defense agencies and Defense contractors to North Carolina.

GOALS:

a. A DoD Program or Innovation Outreach Office establishes a presence in NC.

b. A major defense contractor either establishes or expands its presence in NC.

c. NC State Govt supports a formal Defense marketing campaign.

2. NEXT STEPS:

a. NCMAC funding support for Marketing

b. Continue “FRONTLINE OF THE FUTURE” marketing campaign

c. Finalize Congressional Delegation letter to USD R&E for establishing an outreach office in NC (DIU, AFWERX, JAIC, DARPA)

d. Continue to work with EDPNC marketing division to promote Defense

e. Begin working plans and budget for 2022 conferences

Community Grant - Fayetteville State University

1. OVERVIEW:

Objectives:

Determine post-military location plans, decision criteria, and career plans

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Receive feedback on transition process

Methodology

Statewide survey of transitioning military personnel

Anonymous, 10-15 minutes, online

2. UPDATE:

Survey in process, implemented primarily at Fort Bragg, Seymour Johnson AFB, and Coast Guard

Further approvals necessary for Marines

3. NEXT STEPS:

a. Continue to capture survey responses

b. Investigate other options to get input from Marines at Camp LeJeune and Marine Corps Air Station, Cherry Point

c. Next Committee update planned for December, but can be provided upon request

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Director, B.S. Interdisciplinary Studies

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Survey Overview:

- Scope:
 - All responses anonymous; survey available to NC active-duty military installations
 - Survey is voluntary—with participation highly valued and appreciated
 - Ideally completed during transition classes; in last 2-6 months of active-duty service
- Types of Questions:
 - Demographic, service-related, future career, location, and decision criteria
 - Feedback on transition process
- Survey Instrument
 - Administered online; 10-15 minutes to complete survey questions
 - Can be completed on a smartphone, but easier by computer
 - Can be accessed at: Transitioning Military Service Member Survey
- Survey Launched June 2021

Survey Implementation Status:

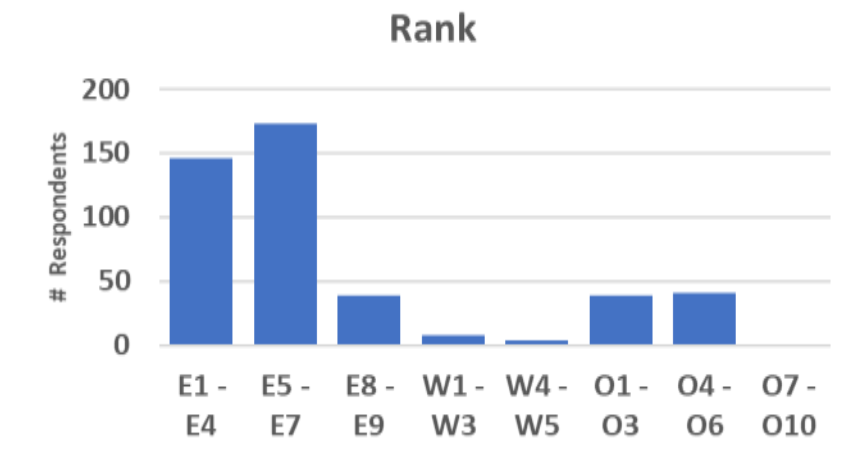
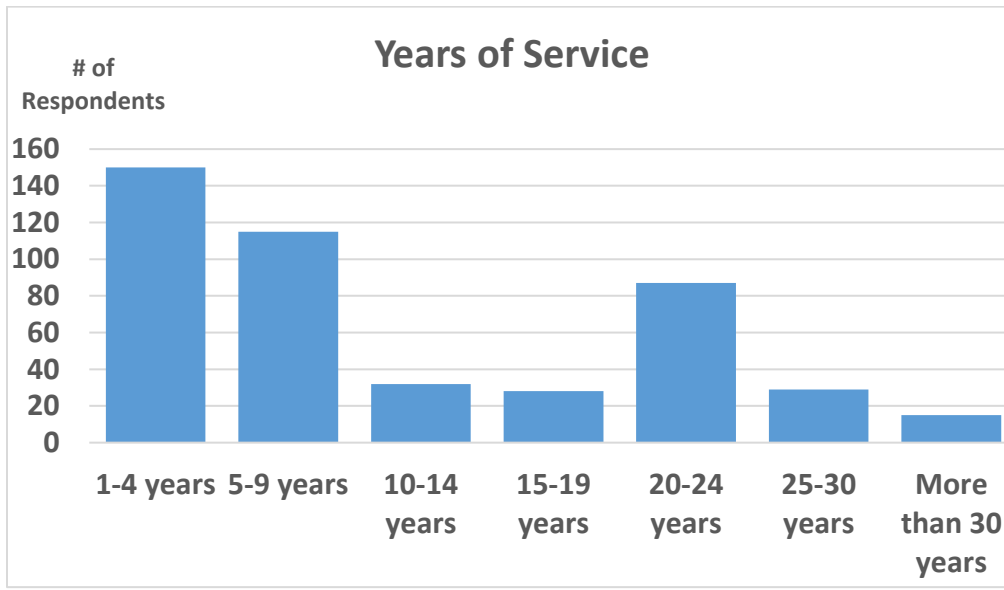
<u>Installation</u>	<u>Response</u>	<u>Survey Status</u>
Fort Bragg	Agreed to participate	Initial response rate limited due to remote transition classes Survey rate now much higher 420 total responses to date
Seymour Johnson Air Force Base	Agreed to participate	31 responses to date
Coast Guard	Agreed to participate	3 responses to date
Naval Support Activity, Hampton Roads	Referred to others for follow-up	No further response

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Camp Lejeune	Declined, further approval necessary	No further follow-up
Marine Corps Air Station Cherry Point	Declined, further approval necessary	No further follow-up

Total Years of Service and Rank:

- The most common time in service is 4 years or less
- The most common rank is E-5/E-7



54% of those retiring currently plan to stay in NC:

<u>Percentage of Respondents</u>	<u>Retiring</u>	<u>Other Separation</u>	<u>Total</u>
----------------------------------	-----------------	-------------------------	--------------

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Reside in NC	79	100	179
Not reside in NC	66	204	270
Total:	145	304	449

<u>Percentage</u>	<u>Retiring</u>	<u>Other Separation</u>	<u>Total</u>
Reside in NC	54%	33%	40%
Not reside in NC	46%	67%	60%
Total:	100%	100%	100%

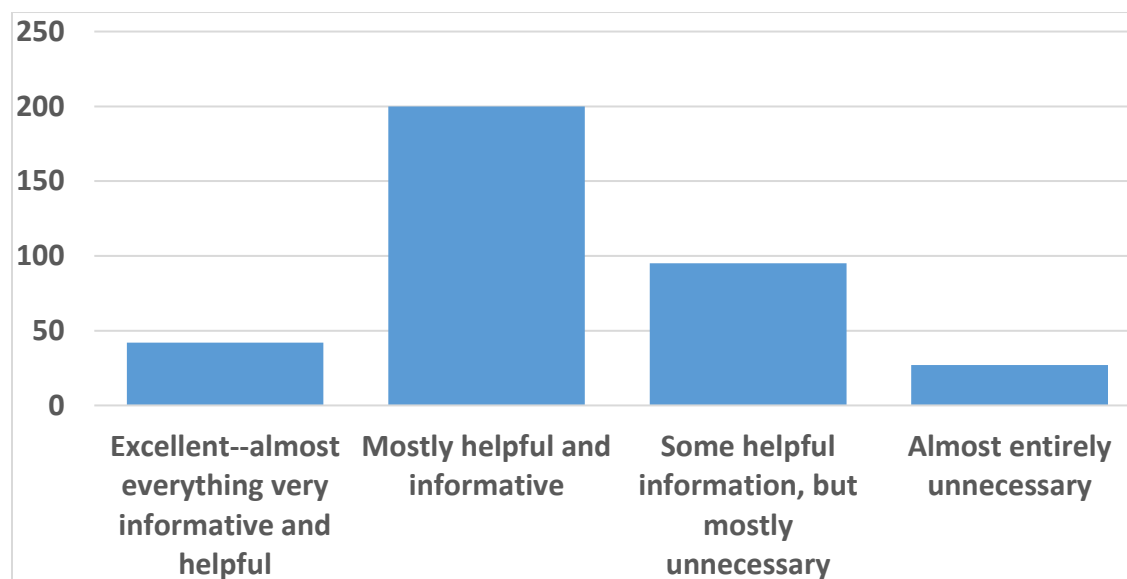
Over 70% of retirees indicate that exemption of military retirement pay from NC Income Tax would cause them to reconsider plans to move away:

Respondents not currently planning to reside in North Carolina after separation from military service

<u>Number of Respondents</u>	<u>Retiring</u>	<u>Other Separation</u>	<u>Total</u>
Yes, would definitely stay	18	17	35
Would consider staying	23	44	67
Would not make a difference	16	95	111
Total	57	156	213

<u>Percentage</u>	<u>Retiring</u>	<u>Other Separation</u>	<u>Total</u>
Yes, would definitely stay	32%	11%	16%
Would consider staying	40%	28%	31%
Would not make a difference	28%	61%	51%
Total	100%	100%	100%

Rating of the Transition Process:



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Excellent-almost everything very informative and helpful: 12%
Mostly helpful and informative: 55%
Some helpful information, but mostly unnecessary: 26%
Almost entirely unnecessary: 7%

Discussion:

Vice Chair Hayden said that he is not sure how the Marine Corps information will affect the survey results, but he is looking forward to seeing the information we get out of this study. He asked Rodney Anderson if they had anything that he wanted to brief at the Full Commission meeting? Rodney Anderson said that he will get back with Vice Chair Hayden about briefs for the meeting. ET Mitchell said that she recommended that we present the preliminary results to the Commission members at the next meeting. Vice Chair said that he thought it would be best to wait until we get a complete product.

Vice Chair Hayden said that some of this data could be great talking point for ET Mitchell when she is reaching out to Senator Perry and Representative Szoka about the Military Tax Exemption bill. ET Mitchell said that she would recommend that we present the preliminary results of this survey. With 2/3rd of the people saying that they would consider staying in North Carolina is a strong message. Vice Chair Hayden said that he didn't like to run with preliminary results as it is an incomplete answer. We need to push to get the Marine Corps input and then see what the final report looks like. We have time to get this done right.

BASE SUSTAINABILITY & COMMUNITY AFFAIRS (BS&CA):

The BS&CA committee did not meet this quarter.

FINANCE AND BUDGET TASK FORCE: VICE CHAIR DAVID HAYDEN:

Vice Chair David Hayden gave an update on the Commission's Memorandums, Contracts and Grants:

<u>Memorandums</u>	<u>Committee</u>	<u>Cost/Funding</u>	<u>Expires</u>
Sentinel Landscape	BS&CA	\$150,000	12/4/2021
NC4ME	Econ Dev	\$40,000	Expired
EDPNC	Econ Dev	\$120,000	12/31/2021
DANC	Econ Dev	\$50,000	1/10/2022
<u>Community Grants</u>	<u>Committee</u>	<u>Cost/Funding</u>	<u>Expires</u>
Fayetteville State University	Econ Dev	\$31,200/Paid in Full	3/31/2022
Homefront Room Revival	QOL	\$47,976/Paid in Full	3/31/2022
City of Fayetteville		\$66,880	Not Executed
<u>Contracts</u>	<u>Committee</u>	<u>Cost/Funding</u>	<u>Expires</u>
Lobbying Service	Vice Chair	\$306,000/\$25,500 mth	3/31/2022
Econ Impact Study	Econ Dev	\$40,000	12/31/2021 (6 th mth Extension)
Communications Service	SCWG	\$200,000	10/3/2022
<ul style="list-style-type: none">• JK Premier• Eckel & Vaughn			

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Discussion:

Kelly Jackson said we have just approved the Memorandum of Understanding (MOU) for EDPNC. The Sentinel Landscape MOU needs to be reviewed by the BS&CA committee before we can send it back to the NC Department of Agriculture for action and it will expire on 12/4/2021. The NC4ME MOU is being reviewed by Rodney Anderson before we send it for legal review. The MOU for Sentinel Landscape, NC4ME and EDPNC have been budgeted by the Commission members. Now we just need to update the funding mechanism for signatures. The DANC MOU is only for one year and the Commission will need to talk about this MOU going forward. Vice Chair Hayden said that he will look to the Economic Development Committee/Rodney Anderson to advise us on whether they want to revisit this MOU or do something different with DANC. Kelly Jackson said that the two Community Grants are going well, and they are working with the DMVA Grant Manager to give her information as needed. She said that the grant for the City of Fayetteville was still on hold, but she would reach out to them for an update. Representative Cleveland said that we have been dealing with this for over a year and we need for them to give a specific period that this will be done, or we cut this project completely. Rodney Anderson said that he would look at this and give the group a recommendation on how to move forward. Vice Chair Hayden went over the other budget items and let the group know that the Lobbying Service contract had to go out for bid as it had been 3 years since the last bidding process.

STRATEGIC COMMUNICATIONS: ET MITCHELL/RODNEY ANDERSON

ET Mitchell gave an update on what the Strategic Communications Working Group project.
NCMAC 2020 Strategic Plan (October 15, 2020)

NCMAC 2020 Strategic Plan: (October 15, 2020)

I – Plan Summary

- a. Audience: NC Legislature; NCMAC Plan Due Every 4 Years (Senate Bill 63)
- b. Theme: “Our major military installations are the cornerstone of the second largest economic sector in North Carolina”.

II – Plan Workgroup

Chuck Allen	Kirk Warner
Frank Bottorff	Chad Sydnor
Paul Friday	Stan Waltz
Arnold Gordon-Bray	Erin Adams MCI-East
Larry Hall	Kathy Sturgis, PhD (Planner, NCMAC Contract)

III – Plan Pillars

- 1. Installation & Mission Sustainability
Goal: Promote, enhance, and protect NC existing military installations and missions.
- 2. Economic Development
Goal: Increase economic viability and impact of military & defense industry in NC.
- 3. Quality of Life
Goal: Improve the quality of life for military servicemembers, veterans and families
- 4. Legislative & State Agency Coordination
Goal: Provide legislative and state agency coordination for military-related issues.

IV – Strategic Communications and Advocacy

Goal: Promote the value of the military and supporting entities at all levels.

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Strategic Communications Working Group (SCWG) Overview:

I - SCWG Overview

- a. Purpose: Strategic Communications
- b. Goal: Plan and Manage SC
- c. Guidance: NCMAC 2020 Strategic Plan
- d. Type: Informal Working Group
- e. Governance: Robert's Rules of Order
- f. Documents: "Staff Working Papers"
- g. Oversight: NCMAC

II - STRATCOM Definition

"The purposeful dissemination of themes, messages and images that promote and advance North Carolina as the most Military and Veteran friendly State in the United States" 210219:

III - SCWG Members

ET Mitchell: Chair (Legislative)
Rodney Anderson: V/Chair (Economic Development)
Kelly Jackson: NCMAC Executive Director
David Myers (Installations)
Julie Daniels (Quality of Life)
Ariel Aponte (DMVA)

IV - Planning & Operations Core Values

Accountability: Responsibility
Integrity: Honest and Truthful
State-wide: Inclusive, across the state
Proactive: Self-initiated

NCMAC 2020 SP Strategic Communications & Advocacy

I- SUMMARY

- a. Audience:
- b. Strategic Goal: **Promote the value of the military and supporting entities at the federal, state, and local levels in order to sustain, enhance and protect our military installations and missions.**
- c. Responsibility: NCMAC
Strategic Communications Working Group

II – Strategic Communications Working Group

ET Mitchell: Chair
Rodney Anderson: V/Chair
Kelly Jackson: NCMAC Executive Director

Arnold Gordon-Bray	Commission Member	Ariel Aponte	NCDMVA Rep
David Myers	Commission Member	Brian Pierce	NC National Guard Rep
Julie Daniels	Commission Member		

<https://www.milvets.nc.gov/media/319/open>

III – 2020 PRIORITIES

- 1 Stratcom Plan: Review, Refine, Implement
- 2 Committee Coordination: NCMAC goals
- 3 Regional Benefits: Promote features

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4 Education: Public & Stakeholders
5 Overarching Organizations: NGOs

IV- IMPLEMENTATION RECOMMENDATIONS

- 1 Submit communications objectives to NCMAC for approval
- 2 Delineate and prioritize messages, audiences to promote NCMAC goals
- 3 Prepare RFI for corporate communications

Strategic Communications Environment:

NCMAC: Installations, Economic Quality of Life, Legislative and Strategic Communications Working Group.

Military Communities: Installation Commanders, Businesses, Citizens.

DMVA: Veterans Affairs

North Carolina: Agencies

Defense Alliance for North Carolina: External NC (thoughts, concerns, and objectives)

Economic Development of North Carolina: Mission Needs, Ground Feedback for Marketing Vendors, Marketing, Web Services, Etc.

Strategic Communications Working Group:

Provides STRATCOM Fusion

“North Carolina is the most Military and Veterans friendly state in the United States”

GRACE: Message, Means, Modes, Methods

Strategic Communications Strategy Matrix:

VISION: “North Carolina is the most military and veteran friendly state in the US.”

PURPOSE: “Sustaining and enhancing the current military posture in the state while pursuing opportunities to expand the military missions and economic impact on NC.”

	<u>1st Year – 2021</u>	<u>2nd Year – 2022</u>	<u>3rd Year - 2023</u>
Guidance	2020 Strategic Plan	2020 Strategic Plan	2020 Strategic Plan
SCWG	Establish SCWG	Refine SCWG	Sustain SCWG
Priority	Establish Systems	Programs	BRAC
	Contract Vendors	NCBRAC	Programs
	Begin SC		
Programs	Hire Veterans (HHV)	NCBRAC	NCBRAC
	NCBRAC	Hire Veterans HHV	HHV
	To Be Identified	To Be Launched	To Be Advanced
Projects	HHV Kick Off	HHV, BRAC, Next	
Engage	Initial Engagement		
Social Media	November 2021		
Website	2022 Launch		

JK NCMAC LOGO Purchase Order:

1 - SUMMARY

- a. Task: Design and Develop NCMAC LOGO
- b. Purpose: Provide NCMAC branding

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- c. Goals:
 - (1). Design and Develop NCMAC Logo
 - (2). Provide NCMAC Branding
- d. Actions:
 - (1) Develop 5-7 proofs
 - (2) Develop multiple files
- e. NCMAC Logo \$1,500

2 - PHASES

- a. Phase 1: 19 Oct: 5-7 proof review
- b. Phase 2: 25 Oct: Proof Revisions
- c. Phase 3: 28 Oct: Final Files

3 - GUIDANCE

- a. Clear "Military Feel"
- b. Government-like; not business-like
- c. Simple
- d. Easy to read in small version

4 - STATUS

- 27 Oct: Purchase Order Approved
- 28 Oct: JK provided 11 examples
- 28 Oct: Logo Poll 1 to Ch, VCh, SCWG

Draft Logos: Samples of the Logos for review and a final decision by the Commission members.

"Honor Veterans by Hiring Veterans Program"

PURPOSE: Build State-wide awareness of the attributes, competencies, skills, and overall economic benefit in employing the military, Veterans, and their family members.

THEME: "Honor Veterans by Hiring Veterans"

GOAL: Develop a state-wide 5-year public relations campaign to improve the knowledge and understanding of the benefits in the military Veteran workforce.

CONCEPT: Conduct structured strategic communications activities with "key publics" with Veteran's Day 2021 as the beginning of a 5-year public-awareness campaign.

MOTION: "NCMAC approve "Honor Veterans by Hiring Veterans" as a 5-year public relations campaign to improve the knowledge and understanding of the benefits in hiring Veterans and the value of the military, Veteran and military spouse workforce." Approved Aug 17, 2021

Honor Veterans by Hiring Veterans: Veterans Day

PURPOSE: Kick-off state-wide awareness of the attributes, competencies, skills, and overall economic benefit in employing military, Veterans, and their family members.

CONCEPT: Conduct strategic communications activities with "key publics" with Veteran's Day 2021 as the beginning of a 5-year public-awareness campaign.

ACTIVITIES: (NC4ME Events; social media; Speeches; Video; ...)

Nov 2021: Launch social media (JK)

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BRAC RECOMMENDATIONS TO THE NCMAC

1. Begin formal NCBRAC research, organizing and activities
2. Assess and advance defense community resilience
3. Promote community partnership best practices
4. Plan and attend ADC Installation forum Nov 1-3 (San Antonio)

MOTION: NCMAC (Strategic Communications Working Group) begin North Carolina BRAC research and planning to assist DMVA, and in coordination with DMVA, and provide recommendations at the November Commission meeting. Passed Aug 17, 2021

UPDATE:

- a. Installation Resilience (mission readiness) at center of future BRAC
- b. Review NC installation resilience and best practices for way ahead
- c. No indications BRAC imminent in upcoming budget

COMMUNITY COORDINATOR UPDATES:

Camp Lejeune: No update provided

Fort Bragg: Rodney Anderson

Overview: Ft Bragg Renaming: Bragg is one of 10 Military installations being renamed as result of Congressional Directive.

Ft Bragg is conducting community outreach: Naming Survey and Town Halls to inform citizens

Next Steps:

- a. Bragg will recommend proposed names to the naming commission
- b. 2022 New name expected to be released
- c. 2023 Name to be implemented
- d. Identify business economic impacts

Overview: AUSA Warfighter Conference in Fayetteville: 27-28 July 2022.

First time event with opportunity to promote NC Defense Industry

Next Steps:

- a. Identify NC economic development opportunities
- b. Recommend NCMAC participation

Cherry Point: No update provided

Seymour Johnson Air Force Base: No update provided

ASSOCIATION OF THE UNITED STATES OF ARMY (AUSA) ANNUAL MEETING: RODNEY ANDERSON

1. OVERVIEW: AUSA Meeting, October 11-13, Washington DC; provided an opportunity to understand, learn, promote, and celebrate.

- a. Focused on professional development, from installations to artificial intelligence
- b. 600 defense related vendor exhibits, great opportunity to recruit companies to NC
- c. NC AUSA Chapter won "Best Chapter, large category" and AUSA Family of the year.

2. Clear from the AUSA Annual meeting; installation resilience (readiness) is key.

3. NC military installations are economic engines and national security keystones for our nation.

[Imperative to review programs, resources, and the management of installation resilience across our state.](#)

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2. NEXT STEPS:

- a. **Installation Resilience: Identify installation and host community programs, resources, and management to best support NC installations**
- b. Defense Industry Recruiting: Conduct follow-up Army and defense sector recruiting
- c. NCMAC Professional Development: Plan NCMAC Commissioner professional development for AUSA 2022
- d. AUSA North Carolina Booth: promote NC as the "Frontline of the Future
- e. Recruit Defense Innovation Unit (DIU) to NC: <https://www.diu.mil/team>
- F. Submit written report: 8 November 2021

Discussion:

Vice Chair Hayden said that his thoughts on a NC booth is that several years NC sponsored an area and they allowed for a few defense contractors to have a kiosk to market what their business did. He does not know if that really returned a lot of dollars or interest for NC as much as we had the impact that we had this year when we meetings with some large players. We showed them that we were interested by who attended the meetings. It was a full court press and he thought that the message was much more effective.

ASSOCIATION OF THE UNITED STATES ARMY (AUSA) WARFIGHTER EVENT: RODNEY ANDERSON

- 1. EVENT: AUSA Warfighter Summit & Exposition
- 2. DATES: 27-28 July 2022
- 3. LOCATION: Crown Complex, Fayetteville, NC
- 4. THEME: America's Response Force:
Ready Today, Ready Tomorrow
- 5. FOCUS:
 - a. People: Soldiers, Civilians, Veterans...
 - b. Technology: Next Generation Technology
 - c. Installation and Community Resilience (T)
- 6. NCMAC Opportunity:
 - a. Promote NC as most mil/vet friendly state
 - b. Promote NC Defense sector
 - c. Recruit programs and companies to NC

Discussion:

Vice Chair Hayden wanted to remind the group that the Commission was going to be present at the National Guard Association for the United State Conference in Charlotte, NC a year ago. There were going to be a lot of vendors and sponsors and the Commission saw that as a great opportunity. The conference did not happen in NC. This Warfighter coming to NC is a big deal and hosting it in Fayetteville. This is something that we want to consider. Wants to partner with some of our friends such as NC Military Business Center, Defense Alliance of NC, or other groups. This is something our Strategic Communications Working Group needs to investigate. This is his time to go to each Committee chair to let them know that if they have specific budget items that they want added to the budget for next year, they need to get them to the Vice Chair for the next year's budget. He has put this information out before, and this is a reminder to the Committee Chairs. and he needs that information

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before the February Commission meeting. Any MOU's, Contract, and other budget requests. The Warfighter could be one of those new budget items.

CASSIDY AND ASSOCIATES: CHAD SYDNOR

Chad Sydnor from Cassidy and Associates gave the members the lobbying update.

Congressional Update:

- Congress, over the past month, has been solely focused on reaching a deal on President Biden's Build Back Better legislative agenda.
- Due to that focus, other matters, such as appropriations and NDAA have slipped to the right.
- The House has completed their version of the FY22 NDAA, but the Senate has yet to take up the legislation.
- Senate is expected to take up the NDAA in early November which is late compared to recent years; Conference Report is expected to be finalized in December.
- Both Chambers have released appropriations bills but there is little hope that the individual bills will be given floor consideration.
- Expected process is the House and Senate work out their differences and introduce an omnibus in December containing all 12 appropriations bills.

FY22 National Defense Authorization Act (NDAA):

- The House passed their version of the NDAA on September 23rd with a vote of 316-113
 - The House included a \$23.9B increase to DOD's budget over the PB request of \$715B
- Senate NDAA is currently pending in the Senate and floor consideration has been delayed because of the Build Back Better (reconciliation) negotiations.
 - Expected to be considered in early November
 - Senate included a \$25B increase to DOD's budget over the PB request.
 - Senate NDAA contains a reauthorization of the Troops to Teachers program.
- Despite the Senate not having passed their versions, the Committees are already conferencing the bill. Expect to have a conference report in December.

FY22 Appropriations:

- The Senate Appropriations Committee has now released all 12 of their FY22 appropriations bills.
 - Defense Appropriations - \$19,358,830,000 above the President's Budget request.
 - \$725.8B
 - Military Construction - \$3,852,969,000 above the President's Budget request
 - \$13.7B
 - Total DOD budget for FY22 - \$740B
 - Dept of Energy – Nuclear Weapons Programs - \$15.484B
- House appropriations bills are significantly lower
 - Defense \$705.9B (\$9.1B below PB) in House Defense Appropriations compared to \$725.8B in the Senate
 - MILCON is \$10.918B in the House and \$13.7B in the Senate

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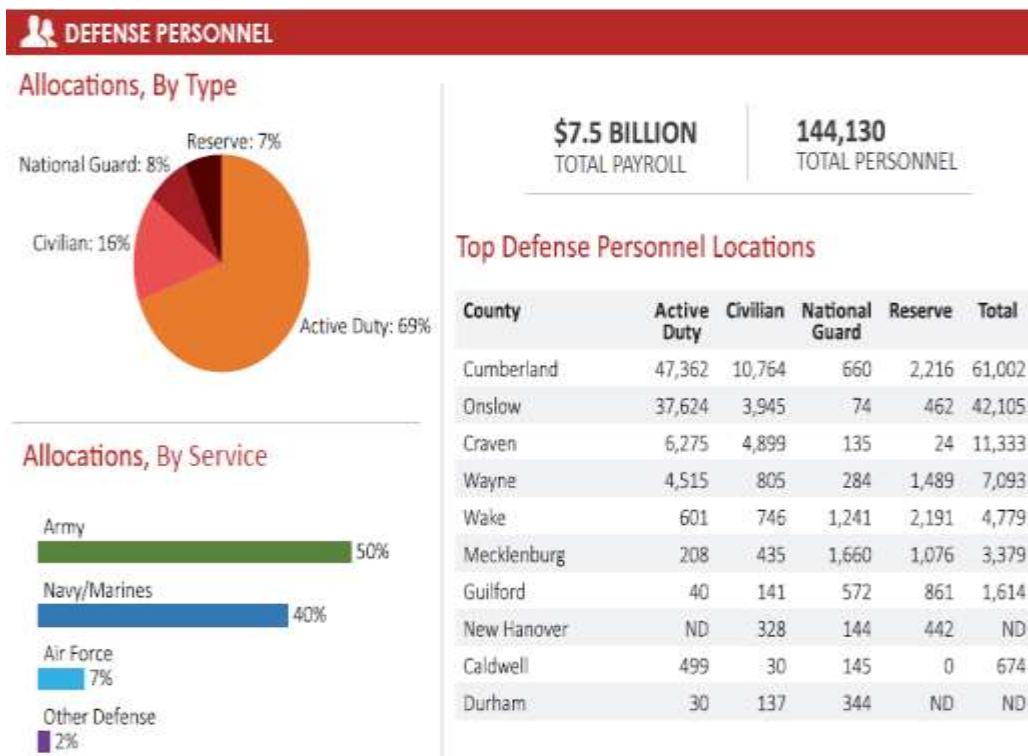
- Expect an Omnibus in December containing all 12 bills with marks to the higher defense totals of the Senate.

Base Realignment and Closure (BRAC) Status:

- FY22 National Defense Authorization Act
 - Senate – Specific prohibition on conducting another BRAC (Sec. 2702)
 - House – No language prohibiting or authorizing another BRAC.
- OSD – Secretary Austin’s only comment on BRAC was during the confirmation process when he agreed to examine the issue.
- Air Force – Secretary Kendall has voiced his support for another BRAC
- Army – Has not publicly stated a desire for another BRAC round.
- Navy - Has not publicly stated a desire for another BRAC round.
- House – Professional staff on the House Armed Services Committee has said that they will defer to the Department of Defense and will not “proactively pursue” a BRAC.
 - Will only consider authorization of a BRAC if DOD asks for one.
 - DOD did not request BRAC authorization in FY22.
- Senate – Actively prohibiting another BRAC. Ranking Member Inhofe (R-OK) remains actively opposed to another BRAC.
 - Per Senator Tillis, “BRAC wasn’t even brought up during NDAA mark up.”
- Bottom Line – Congress will not pursue a new BRAC round absent a DOD request and there is no indication at present that DOD intends to ask for a BRAC.
- If DOD were to request a BRAC round in FY23, would Congress authorize it?
- It seems unlikely at this point due to several factors:
 - BRAC is a politically delicate subject and 2022 is an election year.
 - Senator Inhofe, ranking member on the Senate Armed Services Committee remains opposed to a new BRAC round as is evidenced by Section 2702 in this year’s bill that prohibits another BRAC.
 - NDAA is one of the few pieces of legislation that truly retains bipartisan support.
 - House passed NDAA on a vote of 316 – 113.
 - Senate has not yet passed their final version.
 - In a 50-50 Senate where 60 votes are needed to overcome a filibuster, a BRAC provision could prove fatal and the opposition to BRAC is not just on the Republican side with Senator Inhofe. There are several Democratic Senators with bases in their states that are viewed as vulnerable as well.
 - There has been bipartisan support to increase DOD’s budget and lessen the budgetary urgency of finding savings within the DOD budget which has always been a justification for BRAC.

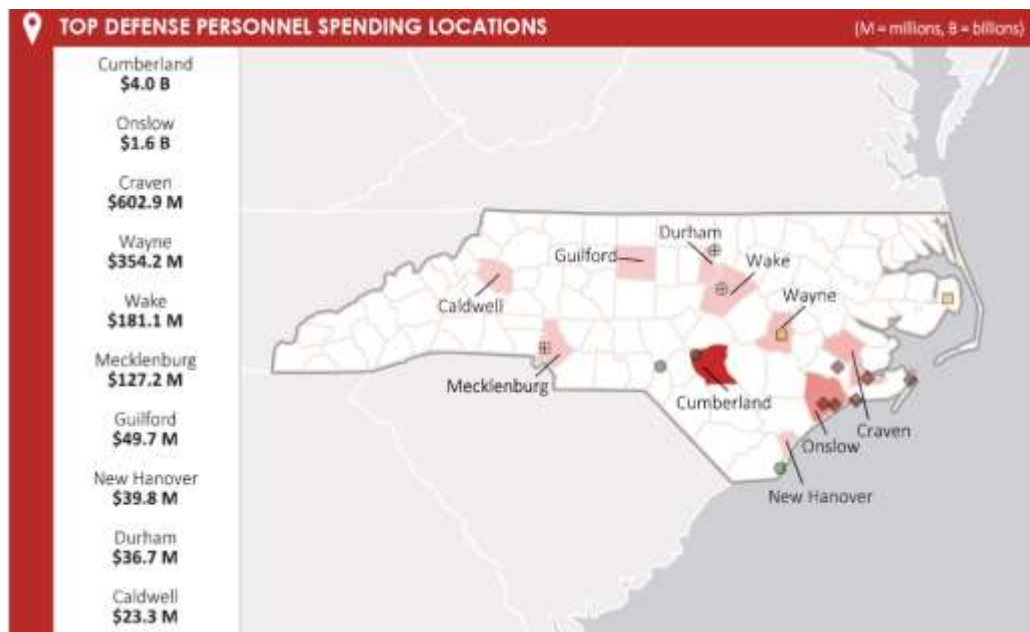
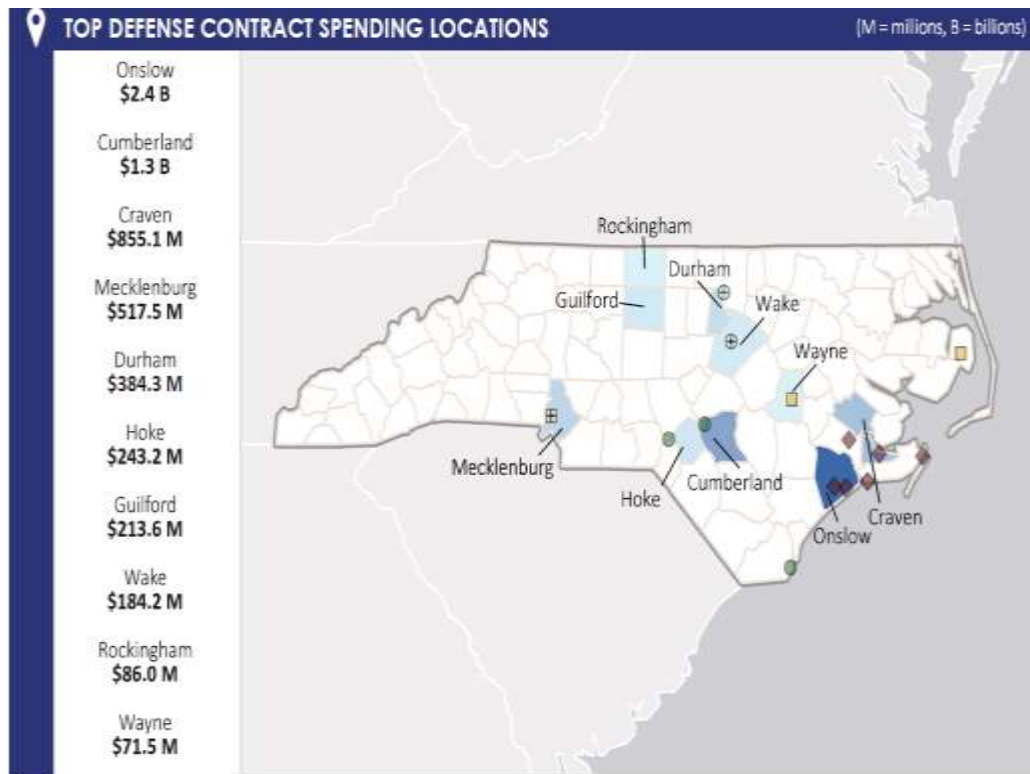
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NC Defense Sector Health 2020 Defense Spending By State:



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NC Defense Sector Health 2020 Defense Spending by State:



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Earmarks:

- Both NC Senators successfully requested Congressionally Directed Spending projects for NC:
- Senator Tillis -
 - Marine Corps Air Station Cherry Point
 - FRCE needs the required Joint Strike Fighter Sustainment Center to support the basing, maintenance, and operation of six F-35 squadrons. Apparent delays in needed military construction investment in depot facilities, like FRCE, may create readiness issues related to the F-35 Joint Strike Fighter Program.
 - \$9.3M
 - MCAS New River Maintenance Hangar
 - The purpose is to fund the DESIGN/BID/BUILD - DESIGN COST portion of the project to replace the crumbling maintenance hangar that house the Cobra and Huey helicopters at Marine Corps Air Station New River.
 - \$13.3M
 - North Carolina National Guard
 - The purpose of the project is to provide new Army Aviation Support Facilities to provide the required shelter and support for to new airframes (AH64E, UH60M, Future Vertical Lift (FVL)) and workspace for all assigned personnel.
 - Salisbury NC
 - \$2.7M
- Both NC Senators have requested Congressionally Directed Spending projects for NC:
- Senator Burr -
 - Fleet Readiness Center East Fleet Readiness Center East (FRCE)
 - Located at MCAS Cherry Point, NC, needs the required Joint Strike Fighter Sustainment Center to support F-35 basing, maintenance, and operation.
 - \$9.3M
 - Marine Corps Air Station Cherry Point
 - To complete a FY2020 military construction project at Marine Corps Air Station (MCAS) Cherry Point to construct a new Air Traffic Control Tower, Air Operations Building, and Range Management Department Building to support future aircraft operations at MCAS Cherry Point.
 - \$18.7M
 - Marine Corps Base Camp Lejeune
 - To complete a FY18 MILCON project at MCB Camp Lejeune, North Carolina to replace the Hadnot Point Water Treatment Plant.
 - NC \$64.2M

Discussion: No questions.

AGENDA FOR FULL NCMAC:

Vice Chairman Hayden asked for topics for the November meeting agenda.

DMVA Update
Committee Updates

Secretary Walter Gaskin (15)
Committee Chairpersons (10 each/40)

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Task Force Updates	Task Force Chairpersons (10 each/30)	
NCCC Update	Michael Scalise (10)	
Budget Update	David Hayden (10)	
C&A/DC Update	Chad Sydnor (15)	ESG
QOL Score Card update	Kirk Warner/Jamie Livengood (15)	QOL
Defense Industry	Denny Lewis (10)	Econ Development
Warfighter	Rodney Anderson (10)	Econ Development

NEW BUSINESS: CHAIRMAN MARTIN

Vice Chair Hayden asked for anyone had any other business? No further business was discussed.

ADJOURNMENT:

Vice Chair David Hayden asked for a motion to adjourn the meeting. Kirk Warner made a motion to adjourn the meeting. ET Mitchell seconded the motion and it passed by a unanimous vote. The meeting was adjourned at 11:47 am.