

# NORTH CAROLINA MILITARY AFFAIRS COMMISSION

# <u>Minutes of the 1<sup>st</sup> Quarter Meeting of the NC Military Affairs Commission (NCMAC)</u> <u>Tuesday, February 25, 2020 Department of Public Instruction (DPI) Building, 7<sup>th</sup> Floor</u> <u>Conference Room, 301 N. Wilmington Street, Raleigh, NC</u>

#### **MEMBERS IN ATTENDANCE:**

Hon Grier Martin, Public Member Rep. George Cleveland, NCGA Col. Frank Bottorff, USMC Retired, Cherry Point Hon Will Lewis, Cherry Point (by phone) SgtMaj William Hatcher, USMC Retired, Camp Lejeune Hon Chuck Allen, Seymour Johnson AFB Sen Norman Sanderson, NCGA (Non-voting) MG Rodney Anderson, USA Retired, Fort Bragg Timothy McClain, Public Member (by phone) COL Kirk Warner, USA, Retired, Fort Bragg MG Gerald A. Rudisill, Jr, USA Retired, National Guard Patricia Harris, USA Ret., Public Member COL David Hayden, USA Retired, Public Member BG Arnold Gordon-Bray, USA Retired, Public Member (phone) Paul Friday, Camp Lejeune Dr. Scott LaFevers, Seymour Johnson AFB Wesley Meredith, Fort Bragg (by phone) Col. David Myers, USMC Retired, Camp Lejeune Sally Ann Gupta, A/R for Sen. Harry Brown

#### **MEMBERS ABSENT:**

Rep. John Bell, NCGA (Non-voting) Sen Harry Brown, NCGA Julie Daniels, Seymour Johnson AFB David "Crockett" Long, Public Member ET Mitchell, Cherry Point MG Edward Reeder, USA, Retired, Fort Bragg Stan Walz, USCG Retired, Coast Guard

#### **EXOFFICIO MEMBERRS:**

Larry Hall, Secretary DMVA Will Best, DOC <u>NCCC:</u> Mike Scalise, MCI-East Bryan Ayers, MCI-East

#### ADDITIONAL ATTENDEES:

Ron Massey, City of Jacksonville Vernon Simmons, Cassidy & Associates B. Rhodes, Cassidy & Associates Ed Turlington, Brooks Pierce Larry Coleman, NCNG Association Marc Finlayson, ACT Chris Hailey, NCGA Doug Taggart, DPI Scott Dorney, NCMBC Laura Rodgers, NCMBC Valerie Nasser, Craven Cty Schools Leafa Palmer, MCAS Cherry Point Joseph Peek, Cumberland Cty Schools/p Gerhard Guevarra, Fort Bragg CYS/SLO Iris Pierce, Fort Bragg CYS/SLO Bob Coats, OSBM Jim Whaley, USO for NC Kathy Bull, USO for NC Dr. Mary Lou Addor, NC State Susie Camiller, Fiscal Research Karen Hammonds-Blanks, Fiscal Res Jane Campbell, Chair NC VAC Jamie Norment, ACT Gregg, Fambrough, SJAFB Kirsten Reith, RTI Institute Kevin Bruch, Defense Liaison Officer Denny Lewis, EDPNC Ariel Aponte, DMVA Kelly Jackson, DMVA

#### CALL TO ORDER, WELCOME REMARKS:

Chairman Grier Martin called the meeting to order at 12:35 pm and welcomed everyone to the meeting. There were 19 voting/non-voting members present/phone for a quorum. Chairman Martin welcomed MG Todd Hunt, Adjutant General for the NC National Guard. He asked MG Hunt to introduce himself to the Commission members. MG Hunt said that he appreciated the Commission's hospitality and had attended the NC Commander Council meeting prior to this meeting. He was sworn in on December 1, 2019 as the Adjutant General for the NC National Guard. He has been in the National Guard for many years. He is glad to be engaged in the process and is here today to listen and participate. Chairman Martin also welcomed the newest members to the Commission Col (Ret) David Myers, representing Camp Lejeune and Mayor of Madison, NC. David Myers said that he liked being a Colonel more than a Mayor. He is glad to be back in the fight. He has spent a lot of time on the West Coast, Middle East and Far East. He was the Deputy Commander of Marine Corps Installation -West (MCI-West) and other locations. He is glad to be a part of this Commission.

#### **CONSENT AGENDA AND MINUTES:**

Chairman Martin asked for a motion to approve the 4<sup>th</sup> Quarter NCMAC meeting minutes dated November 18, 2019. A motion was made by Representative Cleveland, seconded by Bill Hatcher and passed unanimously without discussion.

#### **PUBLIC COMMENTS/OPEN ANNOUNCEMENTS:**

Chairman Martin called for public comments and announcements. There were no comments or announcements.

#### DEPARTMENT OF MILITARY AND VETERANS AFFAIRS (DMVA) UPDATE: SECRETARY LARRY HALL

Secretary Larry Hall gave an update on the DMVA. Thank you to all of the members that were able to attend today and those online. He said he appreciated the time they were putting in for our military endeavors in North Carolina. Sec Hall had a video that was played for the group on what the Department of Military and Veterans Affairs had done in the past year. He said as you can see we have been all over the state doing things to help our veterans and our military. These are the things that are the most important and getting the most focus by the Secretary of the Army and the Department of Defense (DoD) regarding families and children. The Month of the Military Child celebration that we created last year for have DoD schools in particular and participated in. We had an essay and video contest about why it is great to be a military child. Also, to have something to rally around for the Spouses of the military and recognize them for the contributions that they make to the overall force and their communities. Those are 2 of the initiatives that we had last year. This past quarter we had a couple of other initiatives. One of them was at the new nursing home ground- breaking in Kernersville, NC which will cost about \$60 million. This will be paid with federal matching funds and some trust fund dollars. Another event was Operation Exodus which is the active duty army trainees who go from Fort Jackson right before the Thanksgiving holiday and heading home through the Charlotte-Douglas airport. Approximately 6,000 go through there to places all over the country and that process is repeated when they return back to Fort Jackson. A third event was the Spouse & Family Expo and Resource day that we held at Fort Bragg. This was conducted after Fort Bragg deployed over 3,500 troops on January 1, 2020. This was one of the largest short notice deployments from Fort Bragg in 33 years. Governor Cooper instructed us to do something to help the military families transiting from this short term notice

deployment. We had State agencies there to supply additional information and assistance to the families. The fourth event was in celebration of Black History Month. We had a panel of African American Flag Officers who presented a leadership conference to the area Reserve Officers' Training Corps (ROTC) program. They took questions on what they can expect to achieve in the military over their time. We continue to try to be involved in the community and do things to assist our Veterans as well as our active duty. We want people to be aware of what is going on and we appreciate your support of our events. We had a lot of Legislators at the ground-breaking ceremony from both Guilford and Forsyth Counties, at the Military Family Expo at Fort Bragg and also at the African American Linage Day in Raleigh. He wanted to thank everyone for their support of these events.

Chairman Martin said that he attended the 2<sup>nd</sup> Annual African American Lineage Day event. It was a wonderful privilege to be there. It reminded him of the rich military history that we have in NC. He said that it was a joy to see two members of the NCMAC receive an award for their service from the Department of Military and Veterans Affairs. MG (R) Rodney Anderson and BG (R) Arnold Gordon-Bray were part of the Panel discussion. It was a wonderful event and he recommends that other NCMAC members attend this event next year.

#### VETERANS AFFAIRS COMMISSION: CHAIRWOMEN JANE CAMPBELL:

Chairman Martin introduced Jane Campbell to the Commission. He has known Jane Campbell for 30+ years. She retired a few years ago from the US Navy as a Captain. She retired back to Davidson County and has been elected to the Davidson Town Council. Governor Copper has appointed her to be the Chairwomen of the NC Veterans Affairs Commission. He said that the Veterans Affairs Commission and the Military Affairs Commission both had distinct missions but there was also overlay.

Jane Campbell said that she grew up as a military child. Her parents met when her dad was stationed at Fort Bragg as one of the original Green Berets. She said that it has been an honor to be appointed to the Veterans Affairs Commission and then to be able to Chair that Commission. She agrees that the rolls of the two Commissions may be distinct but there are zones of overlay for the NC military community but for our Veterans to ensure that we don't have any seams and gaps.

The Veterans Affairs Commission responsibilities

- Veteran Nursing Homes: They are 5-Star facilities that service our Veterans. In the newer facilities there are 4 quadrants with about 25 veterans in each area. Their name and branch of service is on each door. They eat in those communities. In the Black Mountain facility, there are smaller dining rooms with a Missing in Action (MIA) table in each dining room. You are welcome to visit any of these facilities.
  - o Black Mountain, NC
  - Fayetteville, NC
  - o Kinston, NC
  - Salisbury, NC
  - Kernersville, NC (Ground-Breaking Ceremony)

- State Veteran Cemeteries: Our cemeteries are in re-work. They had been allowed to be in a shape that we were not proud of. We can all be proud of the work that is happening now at all of our cemeteries. We are also expanding some of the cemeteries that we have. She said that Arlington is a wonderful place to be buried, but most Veterans want to be buried closer to home and we owe them that. We also have to ensure that we have the appropriate funding to staff those facilities. We all understand that a cemetery is by definition in perpetuity. You can't close up the gates when the cemetery is full. It must be a fitting last place for our Veterans.
  - Sandhills (Fort Bragg, NC)
  - Western Carolina (Black Mountain, NC)
  - Coastal Carolina (Jacksonville, NC)
  - Eastern Carolina (Goldsboro, NC)
- Scholarship Program: We work in partnership with the Department of Military and Veterans Affairs on the Scholarship program which is for the children of our Veterans. That is an incredible program. We continue to work to ensure that qualified children of Veterans have a scholarship that covers their tuition but also room and board at Universities throughout the State.

The video that Secretary Hall showed that the State of NC has made the decision to be proactive in support of our Veterans. Some of our Veterans Experience Action Center (VEAC) events are attended by Veterans from other states. Others want to attend our events because it is a very successful program. This is an opportunity for us to work closely with Veterans from our State or any Veteran that attends.

Questions: David Myers said that when he was in California they worked with the State supported schools and Veterans didn't have to go through the administration processes. They were accepted immediately. Has NC looked at doing anything like that? The process was run by the Marine Corp Installation-West (MCI-West). Jane Campbell said that she was not aware of something like that, but she would take that back to her Commission to see if that could be complementary to the Scholarship program. David Myers said that in NC you have to be 100% disabled for your tuition to be free. In California if you were 0% disabled, your tuition was free. If we want to entice more to come to our state then we need to look at things like this to attract them to retire here.

David Hayden asked Jane Campbell to consider the eligibility of a dependent of a military member who has been deployed. To relook the definitions of dependents. There are many blended families in the 21<sup>st</sup> century. He thinks we miss opportunities to provide scholarships to a lot of deserving dependents of military members who have not actually been adopted. He thinks there should be some type of allowance for those situations. This can really restrict a lot of the 21<sup>st</sup> Century blended families from applying for that scholarship. The spirit is to support our Veterans and we need to look how society has developed today and give them an opportunity to make their case for that.

Rep Cleveland said that they had done some legislation this last session and he would look up that information and send it to David Hayden to see if that is what he is referencing. Sec Hall said that he wanted to comment about the University system. They do have a military affairs committee for the University system, and they are looking at a lot of issues. He said that he thought that David Hayden

attended the last meeting they had. The DMVA did a presentation there as well so there are a lot of development there that maybe there could be some partnerships there with the University system through the Military and Veterans Affairs Committee to address some of those issues about scholarships and admissions. One additional note, The University system now has the highest enrollment of veterans and they have been able to put programs in place to keep them enrolled and get to a degree status. There is a measure of progress being made.

Jane Campbell said that they have different categories within the scholarship program. There is a Class I A; a veteran parent is killed or dies in wartime and the caveats made by COL Hayden notwithstanding, who are killed or died in wartime to a service related condition. Class I B; a veteran parent rated as 100% disabled. Class II is veteran parent rated by Veterans Affairs 20% but less than 100%. Class III is the wider group and the widest portion of that is the subgroup III that is having a parent who served in a combat zone or was adjacent to a combat zone. Class IV is parent who is a prison of war. For the Class IA, IB and IV there is no limit to the number of scholarships that we offer. If you fall into that category, you will be afforded the free tuition and room and board. The competitive nature between the Class II and Class III is that we fill 100 scholarships in each one of those categories. If we do have someone who is in that category of child of a deceased veteran who died in service or 100:% disabled, that is not a completive category. You are qualified based on those stipulations of the scholarship.

Chairman Martin said that one issue that probably falls into the overlap of the NCMAC and NCVAC is not taxing military retirement pay. That benefits veterans and helps to retain a qualified work force for our military economy. He has gotten an ear full on that topic in the last week. Also, today at the NC Commander's Council it was an issue that is on their mind. Last week the topic was brought up when a couple of the NCMAC members met with LTG Beaduette, USASOC Commander. This topic is also being talked about at the Economic Development Committee meetings and if it is a topic of interest at the NCVAC meetings we could collaborate on this topic. Jane Campbell said that they had not put that as part of their Legislative agenda because they wanted their agenda to be more proactive in terms of what they were seeking the Legislature to do. They have looked at how they could coordinate with their Veterans Service Organizations (VSO) and have that be a point of coordination with the NCMAC. There are a number of people in NC that do not realize that someone from the military retiring right now, unless they are retiring from the high end or 40 years is going to have their retirement taxed. It is very interesting to have those conversations. This topic is personnel to her. That is about a \$3000-4000 decision for them to make. About 26-27 States have passed or in the process of passing some type of legislation for military retirement pay to be exempt. We are in the bottom half of states who do not do that. This topic will continue to be meaningful because the crazy thing is that the retiring 3-Star Generals are about her entry time frame and so looking at that and those who did not have 5 years of active service before the Bailey Act timeline as described are growing in number. She thinks that within a year there will be no one on active duty who would qualify now.

Arnold Gordon-Bray said that he wanted to chime into the last comment that she had made and also echo the comments by Chairman Martin. This was made clear at Fort Bragg that and probably at other key installations. There are now 31 states that are not taxing the retired military pay. Some time it is not the money but the consideration. When we are making the claim that we are a friendly military state, what is the message that comes across? Our Economic Chairman will always say that the high

end guys are always going to make more money on the other end. This stops them at the door when they are making those decisions. The second part of the conversation from Fort Bragg, those of us who now put on suits, when we talk, it is not the same. We need to put someone who has been a survivor of a 100 others who are dead and part of his unit. That is a different argument. Let others argue about who else should be involved in this decision. He recognizes that there are those who can't support this if it is not wholistic. This is a different beast. When we try to carry this forward from the NCMAC we need to put a guy in uniform and then he makes it very clear that we are representing those folks who really expect that the person to the left and right of them could die. Someone in their unit is going to die. We make the argument that we understand that there are implications. We need to go forward on this and make our argument and let the others make their argument. Then let the legislature do their part.

Chairman Martin thanked Jane Campbell for her presentation to the NC Military Affairs Commission.

# NORTH CAROLINA COMMANDER'S COUNCIL (NCCC) Report: MIKE SCALISE

Mike Scalise gave the members an update from the North Carolina Commander's Council (NCCC) and the issues that they talked about. We received comments by Chairman Grier Martin and Sec Larry Hall. He will not beat the topic of the Bailey Act as that has already been discussed. He could not speak to the issues better than Arnold Gordon-Bray has done but the topic was discussed at the NCCC at length. We also discussed some of the other legislation that is being tracked. These include the Spousal Licensure initiatives; the legislation for Predatory Lending which the NCCC provided a letter and that has not been supported and moved on. We appreciate the visibility that this Commission has given that topic. We did receive a number of briefings. They included a briefing from CAPT Keith Wheeler, Office of National Security & Industry Initiatives, Division of Research Economic Development and Engagement. He is the military representative from East Carolina University (ECU). He has worked with other military bases in NC. Also, David Blalock who is an environmental coordinator. We had an interesting presentation from Dr. Angie Mullinex, Department of Public Instruction (DPI). She gave us an update on the Purple Star program. They will be announcing the winners of the program at the end of April. That will give public visibility to those public schools that are military friendly. That is helpful for military families that move into NC and making decisions on where to live and education their children. That is a positive program for military families. The final briefing was on the Census and the importance of that program. It is right around the corner. Camp Lejeune has already sent out their letter of instruction on the Census. Now you will be seeing a lot of public announcements about the Census. We want NC to get an accurate account of the military personnel at all of the installations.

Chairman Martin said that he had attended the NCCC and encourages any of the NCMAC members to attend one of the NCCC meetings. They are very informative. He thanked Mike Scalise for the great work from the NCCC and their members.

# BASE SUSTAINABILITY AND COMMUNITY AFFAIRS (BS&CA): FRANK BOTTORFF

Frank Bottorff reported on the 1<sup>st</sup> Quarter Base Sustainability and Community Affairs Committee meeting that met on January 28, 2020.

1. Update on the NCMAC appropriations and expenditures.

- NC4ME Request for Quote (RFQ) has been approved and executed.
- NCMAC need to review and prioritize expenditures.
- 2. Update on the status of the 2 Grants.
  - The first grant was with the City of Jacksonville for monitoring wells for the aquifers.
  - The second grant was with Allies for Cherry Point's Tomorrow (ACT) and military overlay districts. Marc Finlayson gave an update on the military overlay district grant. This grant is one of the implementation items from the Joint Use study.
  - Paul Friday gave an update on the Cluster Analysis
  - Kelly Jackson gave an update on the Community Grant application.
  - The NCMAC approved the contract for Cassidy and Associates as the Commission's lobbying firm. They started working for the NCMAC in April 2019. The contract was for one year, with renewal of the contract on the same terms and conditions for up to a total of two additional one-year terms. The NCMAC needs to vote on renewal of this contract today.
- 3. Dewitt Hardee, Department of Agriculture:
  - Dewitt Hardee gave the members an update on Sentinel Landscape. See the quarterly report submitted by Dewitt Hardee for October December 2019.
  - Mary Lou Addor will give the NCMAC a presentation today.
- 4. Will Best, Department of Commerce (DOC):
  - The consultant for Seymour Johnson Air Force Base and the Dare Bombing Range have selected to continue the implementation process. They have selected the Matrix Design Group, the same group that performed the study and that is a big plus.
  - He is just waiting for P&C to make the formal award and get them on board. The process should take about 15 months.
- 5. Strategic Plan:
  - NCMAC needs to update their Strategic Plan. There is a Request for Proposal (RFP) that is in the process of being written to help us update our strategic plan. The RFP is not completed yet as we had hope it would be.
  - Update will not be as complicated as the first strategic plan that was done. Because of the work that we have already done, like the development of our strategic goals, this one will not be as complicated or as expansive. RFP will be reviewed by a team of volunteers and then submitted.
  - It will include at least 2 community visits to each community. One visit at the beginning and one during the middle of the process. Also, a separate event, such as Raleigh and ask the community to send a representative to attend.
- 6. Discussed BS&CA Priorities:
  - Encroachment
  - Ongoing Viability and Utilization
  - Community and Installation Resilience

Infrastructure and Services

• <u>New Missions</u>, Cyber and Technological Development

#### 7. Dennis Goodson, SJAFB

- Rocky Forge wind turbine issues in Western Virginia. The proposal is to build a number of 600 plus, feet turbines on the top of a ridge. Near one of their low level routes which is operated by Seymour Johnson Air Force Base (SJAFB).
- Working with the City of Goldsboro on encroachment management agreement with the City itself. They currently have an agreement with the Department of Agriculture.
- Working with Dewitt Hardee on some paperwork for the REPI Challenge deadline.
- Attended the NC Department of Transportation briefing which was very informative.
- There is now an issue with a State Statues that prohibits some opportunities that communities and local governments want to do at their installations. We may need quick legislative help and add a few words to that Statue to allow all things to be considered. A specific situation is that we are working with the City of Goldsboro and do grounds maintenance through IGSA. Their City Attorney has reviewed the Statue and said that this is not allowed. Any assistance is appreciated.

Frank Bottorff said that several members of this Commission attended the Association of Defense Communities (ADC) conference in San Antonio, TX. We had representation from 3 installations, Fort Bragg, Cherry Point and Marine Corps Installation Camp Lejeune and staff members. We had community members from the same cities attend. The NCMAC members that attended were Rodney Anderson, Paul Friday and Will Best, Department of Commerce. We also had Base and City members from Seymour Johnson Air Force Base. We had a great group representing North Carolina. His pitch is that the next conference is in the Summer and that one is a little more political. The Winter conference is more educational. They are both great conferences and any NCMAC member who has the opportunity to attend, it is worth their time to attend. Frank Bottorff had talked to MG Hunt prior to this meeting about the National Guard attending these conference. Frank Bottorff was surprised to see the number of National Guard representatives that attend the winter conference. He thinks the conference is a great education on how the communities and installations work together to make things better for everyone.

#### **QUALITY OF LIFE (QOL): KIRK WARNER**

Kirk Warner reported on the 1st Quarter Quality of Life Committee meeting that met on January 23, 2020.

- 1. K-12 and Department of Instruction (DPI) updates:
  - Purple Star program has been launched. Application are due Feb 28 and awardee ceremony will be at the end of April.
  - Elementary education hiring event
  - Military Interstate Children's Compact Commission (MIC3) meeting will be in March

2. Military Liaisons:

- Purple Star discussion
- Military Lens
- Career and College Readiness Graduate Alignment Partnership (CCRGAP):
  - o CCRGAP Criteria
  - CCRGAP Exemption Criteria
  - CCRGAP Courses
  - State Graduation Requirements
  - American History: Founding Principles, Civics and Economics SCOC Excerpt

#### 3. Non-Custodial Enrollment:

There has been legislative language written by the Legislative Affairs Committee. The language will hopefully be added to a Bill during the Short Session.

# 4. In-State Tuition:

There has been some discussion about In-State tuition about admission verses enrollment. More to follow on this topic.

# 5. National Guard Initiatives:

- Tolls and airport parking for Veterans
- NG tuition assistance program. (\$900,000) not approved in the budget
- Military income tax relief
- NC Reserve Component Commander's Council (NC RCCC) on January 10, 2020

#### 6. Home School military children:

- They are part of the Department of Administration, Non-Public Instruction
- Julie Fulton is reaching out to Dr. Flood, Director Non-Public Instruction
- Request to get information on the number of home school military students in their counties.
- Tim Tebow law: Home Schoolers to participate in middle and high school sports.
- This also affect Impact Aid for the state.
- Resolution could be a student identifier on the enrollment form of the home schoolers.

Kirk Warner said that Resiliency is a priority for the QOL committee, and the Commission will be hearing from Kathy Bull, USO later in this meeting. Other priorities are housing and transitioning. Kirk Warner said that Edward Reeder had set up a couple of meetings with the Fort Bragg leadership. The meetings have been very helpful and informative. Many of the issues that they discussed have to do with quality of life for the service members and their families.

#### ECONOMIC DEVELOPMENT: DAVID HAYDEN

David Hayden reported for the 1st Quarter Economic Development Committee meeting that met on January 14, 2020.

1. Budget update.

2. Military tax exemption issue discussion.

- Evan Thompson spoke at the NCMAC meeting
- National Guard is also part of this discussion
- More discussion to follow on this topic
- 3. MCAS Cherry Point and FRC-East update: Jamie Norment
  - MILCON that is coming to Cherry Point is going to rebuild the flight line in preparation for the F-35 which will be the future for the base in terms of the 2<sup>nd</sup> Marine Air Wing.
  - Congress approved and appropriated \$240 million for construction for this current fiscal year, in addition to the \$200 million from the last year.
  - New Congressman, Dr. Greg Murphy has joined the Military Depot Caucus which is a volunteer organization on the Hill. Members of the House and Senate that are interested in Depot issues and usually members that have Depots in their districts.
  - New military legislative assistance in Senate Tillis' office is Lauren Canfield.
- 4. Fort Bragg update: Rodney Anderson/Arnold Gordon-Bray
  - No notice deployment at Fort Bragg.
  - 2 economic concerns from the deployment.
    - Routes in and out of post
    - o Family Support systems needed
- 5. Economic Development Partnership for NC update: Denny Lewis
  - AUSA Execution and Results
  - Initial Leads Developed at AUSA and key Govt Marketing:
  - Outreach: Learn, Educate, Inform
  - Strategic Pursuit
  - Performance Metrics & Status
  - Additional efforts beyond my KPIs
  - Calendar Year 2020 Key Events
  - Some talking points that may be helpful in recruiting business and govt to NC

#### 6. NC Business Center update: Scott Dorney

The NCMBC is a statewide business development component of the NC Community College system. The mission is to leverage military and other federal business opportunities to grow business and grow the economy. Raise the tax base and improve the quality of life for everyone in NC, whether you live outside a military installation or anywhere in the state of NC.

- 3 Goals
  - Those are to increase federal revenue for businesses in NC.
  - Training businesses and development businesses, but our job really to identify contract opportunities and connect those businesses and help them compete and win

government contracts to expand their business in NC.

- Supporting the recruitment of additional defense contractor to NC
- Implementation of the additional funding for the Military Business Center. \$900K was included in Senate Bill 761 and passed by the General Assembly and signed by the Governor in November 2019.

# 7. Cluster Analysis:

They have completed phase 3 of the 4 phases. Phase 3 was to target opportunities and business development. The NC Defense Asset Inventory and Target Industry Cluster Analysis Study was conducted by the NC Military Foundation who subcontracted with Research Triangle Institute (RTI).

- 8. Economic Development priorities were reviewed.
  - Defense Industry Growth
  - Workforce Development
  - Economic, Technological and Higher Education Partnership Expansion
- 9. National Guard update: Larry Coleman
  - National Guard has a Brigade deployed at this time with 2500-3500 members. They are currently in the Mideast. This is the 5<sup>th</sup> deployment for this Brigade in 20 years which is unheard of in the National Guard.
  - The 145<sup>th</sup> Air Wing stationed in Charlotte, NC has done some upgrades and that continues at this time. They went from C130's to C17's and over the continuum of that development there has been over \$250 million spent converting to that and midway through the process. They have all of the aircraft but there is also construction going on along with that. They will be doing Space A eventually down there.
  - The National Guard State Association will be hosting a National Conference similar to AUSA. This is the National Guard Association of the United States (NGAUS) in September 9-12, 2021.
  - The new Adjutant General is Todd Hunt. He is an aviator and has been in the National Guard for many years.
  - The Committee reviewed the documents required to fund NC4ME and approved the documents
  - The NCMAC has already approved \$40,000 for NC4ME in their budget.
  - The paperwork will be submitted to Department of Administration (DOA) for processing.

David Hayden said that he appreciated the conversation about the exemption on military retirement pay. He appreciated the comments by Arnold Gordon-Bray and couldn't have said it better. When our service members are getting ready to retire and do retire in NC, they are almost always young enough to have another career. There military retirement pay is going to be smaller than their new career is going to be. They will start companies or work at high levels in companies. They will have a higher tax base. A lot of them don't retire here because we don't exempt that military retired pay. We are a military friendly state and need to keep pushing this agenda item. David Hayden said that the EDPNC position that the NCMAC supports is up for renewal in May and that the Commission needs to evaluate this position before it is approved in May. Chairman Martin asked David Hayden if his committee could

review this at their next meeting. David Hayden said that the Economic Development committee would review this matter and get a report from Chris Chung on how we can move forward. He also asked his committee members to send him their comments for about their committee priorities.

David Hayden also wanted to thank Sec Hall and the DMVA for the great work that is being done with the Resource Guide. This document is also uploaded to the DMVA website. He has had many opportunities recently to meet with former military and family members. He has been promoting the Resource Guide due to the great information that is found in this guide. It is a one stop resource for Veterans and their families. He is happy that we have this great resource available for our military community.

Chuck Allen asked David Hayden if 31 states have approved the tax exemption for military retirement pay and we have been talking about this for years. Are we close to a resolution or are we just still talking about this topic? David Hayden said that both the House and Senate have legislation on that issue. There are different versions on the issue. He would defer to our legislative representatives on the Commission to give us an update and the status of their chances of passing. He is pushing everyone that has an interest in this issue to voice their concerns. Chairman Martin said that the NCMAC does think this topic is important. There is legislation out there and Rep Cleveland has introduced legislation on this topic. You are all spread out throughout NC and it is important that your local Representatives and Senators hear from you on what you want done. Chuck Allen asked what was the hang up?

Rep Cleveland said that there are 3 Bills in the hopper. One Bill exempts active duty military pay, another Bill exempts active duty military pay and retirement pay and the third Bill which is Rep Cleveland's exempts all retired government employees/Bailey Act. That one makes everyone in the state equal under the tax code in relationship to the Bailey Act. He has spoken to the Speaker of the House of Representatives and they might see some movement. But what the movement will be and in what area it will be in, they are fighting over that. He has been doing this for a long time and he has gotten this through the pension committee a couple of times, but he has not been able to get it through finance. The present Finance Chairman is against this. Chuck Allen asked if there was anything they could do other than talk to their Representatives? Rep Cleveland said they need to talk to their Representatives not just once, but constantly. Chairman Martin said that everyone on this Commission are community leaders and their Representatives will listen to them. Scott LaFevers asked why the Finance Chairman is against this? Rep Cleveland said because of the money. Scott LaFevers said, isn't this a straightforward retirement investment? Rep Cleveland said yes it is. We have an organization in the state call the 4<sup>th</sup> Branch and they grew out of the Bailey Settlement. They did an analysis about 8 years ago and it was about a 1.8 to 1 return. They relooked this data about 5 years ago and it was a 2.5 to 1 return. They will be a definite return on doing the Bailey Settlement.

Chairman Martin said that the issues that they have is that Senator Sanderson, Rep Cleveland and Rep Martin are elected on 2 year terms and they budget on a 2 year cycle. They are required by the Constitution to have a balanced budget, which is a good thing. They have to have an estimate of the costs of any legislation that they do for the state. So, part of the problem is shoe horning something that costs money up front and reduces taxes revenue and then trying to account for the economic benefits that we agree on will accrue after that 2 year cycle. Those further benefits don't do the

legislatures much good when we are trying to present a 2 year balanced budget. That is what we were hired to do. But if the will is there we can do it. Rep Cleveland will continue to push this matter. We need the support of this Commission and your communities. David Hayden said that there is no better economy than what we have had the past couple of years. We have had budget surpluses the past couple of years, so I am not sure that your analysis accurately reflects, and he is not a legislator. If not now, then when? The economy is not going to get any better. We have the surplus now. This should have been done 10 years ago. If we only get the retired military pay that is great but we need to keep the momentum going and get the rest of the group retirement pay exempt. This needs to be moved in that direction.

Frank Bottorff said that he is trying to understand the math. We have had a generation of people retire from the military who have benefited from the Bailey Act and the State has not been getting that tax money from that military retirement. Up until 5-6 years ago when new retirees are now paying into the system. So, for the State, it is not how to figure out how to make up the shortfall, but you are getting the benefit. If we had extended or passed it, it should not have cost the State anything unless we were increasing the number of retirees. Arnold Gordon-Bray said he wanted to talk about 2 points. When this goes forward we need to put guys in uniform to help send the message. The second point is as we try to sell this piece, whether there is a new group coming in or not, if we can crack the door with the military then you have another fight let it flow. With the economy being where it is today, we have a chance, and this is the best time to do this. This will get tougher if the economy changes.

Chairman Martin said that this is a great discussion and if anyone doesn't think this is good discussion let him know. It will not get passed in the General Assembly without the decision makers being persuaded. In order to do that, they need to hear from people that want to get this done. So, members of the House and Senate need to hear from everyone in their districts. Unless this happens, he does not think anything will change in the General Assembly. There needs to be a broad base coalition effort with the NC Military Affairs Commission, NC Veterans Affairs Commission, Veterans Council, 4<sup>th</sup> Branch and other Veteran service organizations.

#### LEGISLATIVE AFFAIRS: SALLY-ANN GUPTA

Sally-Ann Gupta updated the Commission on the Legislative Affairs Committee's January 21, 2020 meeting. She said that there were 3 issues that came to the Legislative Affairs Committee that appeared right for legislative solutions. The first document is G.S. 115C-366(a3) and this is our existing language in NC that honor the Interstate Compact on Educational Opportunities for Military Children. We were informed that there were ambiguities in our statutory language that could affect service members children when the service member wasn't official deployed but on Temporary Duty (TDY) or otherwise long term assignments that would take them out of the area and their child needed to enroll in a Local Education Agency (LEA), but could encounter some difficulties because of the current language that said that any active duty military member who is on orders where they would be prevented from physically residing with their child. If they have a letter that is signed by Commanding Officer to that affect, and with the existing affidavits that are already required would permit that military child to enroll in any LEA. We also addressed the situations where there was a concern about a LEA requiring legal guardianship by a caregiver adult where you have a child of a military member whose is left with a

caregiver while the military parent is on assignment or deployed. They can be under the supervision of a caregiver and that is enough for a LEA to enroll that child in that school.

The next draft language is Tuition of Armed Forces personnel and their dependents. We had existing language that allowed for child of military member who enrolled in a University of NC school system to continue at the In-State Tuition rate even if their military parent servicemember was transferred out of state. They would still be able to obtain in-state tuition rates as long as they were continuously enrolled in that state university. There is a gap that can arise. What happens when you have senior in high school who has been admitted to a NC state university and their military parent is transferred before they are enrolled. Do they still get the in-state tuition? Under the language that we have drafted they are eligible for the in-state tuition.

We also have existing language for military connected children and a military identifier if they are enrolled in a public schools in NC. There is nothing that spoke to military connected schools in non-public schools in NC. Non-public schools are considered charter schools or home schools. We have addressed this issue in this draft language that you see in your packet "Military Identifier for Nonpublic Schools". Those children will also have a military student identifier number as well.

Chairman Martin said that all of the Commission members had received these draft bills prior to the NCMAC meeting. If we agree with the draft language, then we adopt resolutions of support for this legislation. Let's go through each document starting with the first document which was G.S. 115C-366(a3) and this is our existing language in NC that honor the Interstate Compact on Educational Opportunities for Military Children. Chairman Martin asked if anyone had any questions or input on this first document? Kirk Warner said that his item came from Camp Lejeune and Mike Archer. This is a good solution to the issue. Chairman Martin said that he wanted the members to review the draft resolution that was provided titled A Resolution In Support Of Legislation Clarifying Student Enrollment In Grades K-12 When The Student Is Unable To Reside With The Parent. Rep Cleveland has some input on that one. Rep Cleveland said that in the Where for, the wording will need to be changed to read. On the second line, orders that prevent the child from residing with the student, which should be the parent from residing with the student. Chairman Martin said to change child to parent. Does anyone have a problem with that change? Chairman Martin asked for a motion to adopt the Resolution incorporating the changes recommended by Rep Cleveland? Kirk Warner made a motion to adopt the Resolution and seconded by Gerald Rudisill, There was no further discussion on the motion and passed unanimously by the Commission members.

Chairman Martin said that the next legislation was on Tuition of Armed Forces Personnel and their dependents. Chairman Martin asked if everyone understood what this legislation was doing and trying to resolve? He asked Rep Cleveland if he had any comments. He said that on the last line, service member who is reassigned, remove service member who is reassigned outside of North Carolina incident to military duty after the dependent accepts and prior to enrollment. This is more definitive. The last line will read: Service member who is reassigned outside of North Carolina incident to military duty after the dependent who is reassigned outside of North Carolina incident to military duty after the dependent who is reassigned outside of North Carolina incident to military duty after the dependent who is reassigned outside of North Carolina incident to military duty after the dependent who is reassigned outside of North Carolina incident to military duty after the dependent who is reassigned outside of North Carolina incident to military duty after the dependent is accepted and prior to enrollment. That was the problem, that they had been accepted, orders showed up and then when they went to enroll they had to pay out of state tuition. Chairman Martin asked if anyone had any questions on this resolution? There is a motion from

Rep Cleveland to adopt this Resolution with the recommended changes and seconded by Paul Friday. The member approved to adopt the resolution by a unanimous vote.

Chairman Martin said that the third legislation was for student in Non-Public schools. This tracks some legislation that was passed a few years ago for Public schools. This was legislation that was recommended by Kevin Brush, Department of Defense (DoD) and on their top 10 list. This has been a good thing and helps NC to receive more federal funding. This legislation will help for us to have a more accurate count of military students in NC. Rep Cleveland said that he needed to check to ensure that homeschoolers are considered Non-Public schoolers. Chairman Martin recommended that they just add home school to the Resolution. Rep Cleveland said that at the end, Non-Public Schools and Home Schools. Chairman Martin asked if everyone understood this legislation. Kirk Warner made a motion to adopt the Resolution with changes and seconded by Bill Hatcher. The member approved to adopt the resolution by a unanimous vote.

#### BYLAWS WORKING GROUP: KIRK WARNER

Kirk Warner had no update. He asked Kelly Jackson to have the NCMAC Bylaws be put on the NCMAC website.

#### FINANCE AND BUDGET WORKING GROUP: FRANK BOTTORFF

Vice Chairman Frank Bottorff updated the Commission members on the budget. He had a handout for the members with the current expenditures

19-20 Expended \$ 2,072.56

Expenditures 2019-2020	
Service:	19-20 Budget
Administration	\$ 40,000
Conferences	\$ 40,000
Lobbying Service	\$ 331,500
Minor Contracted Svc	\$ 15,000

Conferences	Ş 40,000	\$ 5,987.75
Lobbying Service	\$ 331,500	\$ 153,000.00
Minor Contracted Svc	\$ 15,000	\$ 4,640.00
Marketing/STRATCOM	\$ 200,000	\$0
Other Stab Initiatives	\$ 95,000	\$0
Cluster Analysis	\$ 150,000	\$ 120,14.009
NC4ME	\$ 40,000	\$0
EDPNC	\$ 120,000	\$ 90,000.00
Sentinel Landscape	\$ 150,000	\$0
Community Grant	\$ 225,000	\$0
TOTAL:	\$1,406,500	\$ 375,849.31

Frank Bottorff said that we are spending the funding in accordance with the plan approved by the Commission members. These funds are as of the end of January 2020. If you look at what we have projected to spend by the end of March that is approximate \$265,000. When you look at that, everything is going well so far. It is important to talk about where we are going in the future. We did not get an annual budget this year, so we are working off of our fund balance from last year. If we project out to the end of the year for this fiscal year, our expenditures could be up to \$775,000. We

started with \$1,667299.75 this year. What are we going to do after the end of June and going into the next fiscal year? We need to look at our discretionary and nondiscretionary plan. When we look at what we have paid for consistently, that is lobbying, NC4ME, Sentinel Landscape and EDPNC which is approximately \$616,000 annually. We look at our projected spending which is \$775,000 and that leaves us \$892,000 at the end of this fiscal year. If we want to continue doing what we have been doing into next fiscal year, at \$616,000 just for those discretionary items, that does not leave us a lot of money to continue with our other factors that we have to consider. That does not include spending \$225,000 for the Community Grants program. It does not include \$200,000 for marketing or the strategic plan money. This was just a primer, and at our next meeting we will have to have a longer budget discussion on what of our current long term programs do we want to continue next year if we don't get a budget next year or by July. We won't be able to afford to do everything we have been doing and these other items such as the community grants, strategic plan and marketing through the next fiscal year without a budget. He is just working with what we do have and preparing for a worse-case scenario. At the next meeting we will need to develop priorities on what we want to do with the funding that we have. He asked if anyone had any questions about our budget. Gerald Rudisill said that our money needed to be focused on our strategic plan priorities. Frank Bottorff said that was correct. He said that everyone will have different thoughts on the priorities, but we need to come to a consensus on that. We will continue with the Request for Proposal (RFP) for the Community Grant program and the RFP for the new Strategic Plan. Then at the next meeting whether we approve all of that will depend on what we decide are our priorities based on the current funding that we have.

Chairman Martin asked what the best case scenario as far as if the budget does or doesn't get approved how much forehand do we have for this? Frank Bottorff said he was not the best person to answer that question. That is more of a political issue. We did not get a budget last year. Chuck Allen asked what the earliest date we could get a budget? Is that July? Rep Cleveland said that it could happen with the current budget if the veto gets overridden or they make some agreement. It will all depend on what the Legislature does when they come back in session at the end of April. Frank Bottorff said that he thought the Commission would be in a better position at the next meeting to make decisions on priorities. He said that we may have 2 plans, one for the money we do have and the second if we get an approved budget. Chuck Allen said that he thought Rep Cleveland needed to spend more time in the legislature making friends. Frank Bottorff said that he would continue to review the budget.

Kirk Warner asked if we need to take a look at the EDPNC agreement. Frank Bottorff said that the EDPNC agreement is specific in the legislation and says that you shall fully fund EDPNC. David Hayden said that he and his committee planned to review that agreement to see what value we are getting for that agreement or is there other action that should be considered. Kirk Warner said is there anything else we should be looking at prior to the next meeting? Frank Bottorff said that he was not ready to make priority recommendations at this time and we will need to look at every program going forward. Chairman Martin said that each committee chairman can review any program that is under their preview to see if they have any recommendations going forward.

#### CENSUS UPDATE: BOB COATS, OFFICE OF STATE BUDGET AND MANAGEMENT (OSBM)

Bob Coats gave an update on the Census process for North Carolina.

Current Developments:

- Awareness
- Timeline and Operations
- Promotion
- Questionnaire Assistance

#### Awareness:

- US Census counts EVERYONE; Service members, spouses, children-everyone
- The Census count drives funding, services, and planning to meet the needs of your community
- Census responses are confidential and do **NOT** change "home of record," tax status, or any information on military/governmental records
- Military residency situations can make the Census confusing

#### Timeline:

- February 3- March 6
  Group Quarters Advance Contact
- Week of March 13
  Census Questionnaires Mailed
- April 1 Census Day
- April 2 June 6 Group Quarters Enumeration
- May 13 July 31 Non-Response Follow-up

#### **Residency Situations:**

#### **EVERYBODY COUNTS**

- Barracks Group Quarters
- Base family housing Residential Count
- Off base housing Residential Count
- Overseas stationed population Administrative records
- Deployed population
  - Service member Administrative records
  - Family members Residential count

#### Promotion:

- Use state and Census logos and resources to increase visibility
- Collaborate with military community CCC for localized resources
- Connect resources with residential housing
- Stress that families of deployed SHOULD complete forms
- Publicize Questionnaire Assistance contacts

#### Questionnaire Assistance:

- Assistance in responding to the 2020 Census will be available through online chat or by phone Census staff may be available on the ground in mid-March to assist.
- Local communities should plan to schedule Census assistance at locations with internet access
- Initial MQA early March, soft launch March 24.

Contact Information: Bob Coats 984-236-0687 Bob.Coats@osbm.nc.gov CENSUS: BOB COATS

#### CASSIDY & ASSOCIATES: CHAD SYDNOR

Vernon Simmons introduced himself and other members of this team. They included B. Rhodes, Cassidy & Associates and Ed Turlington, Brooks Pierce.

**Budget Update:** 

- On December 21, 2019, President Trump singed a pair of consolidated appropriations bills to fully fund the federal government for fiscal year 2020.
- The two bills include all twelve appropriations bills and fund the federal government for the entirety of the fiscal year which ends on September 30, 2020.
- It is unlikely that Congress passes the necessary FY21 appropriations bills on time due to it being a Presidential election year.
- Expect a Continuing Resolution (CR) from October to December at a minimum.
- Final FY20 Budget Figures:
  - Disaster Military Construction \$1,183,133,000
    - Camp Lejeune & MCAS Cherry Point
  - Military Construction for NC
    - Lejeune: \$217,180,000
    - Cherry Point: \$240,400,000
    - Bragg: \$96,603,000
  - Disaster O&M and Procurement: \$461,000,000
    - Camp Lejeune & Cherry Point
  - Total for NC: \$2,198,316,000

# Bipartisan Budget Act of 2019:

- August 2, 2019 President Trump signed H.R. 3877 Bipartisan Budget Act of 2019.
- This legislation effectively ends sequestration Budget Control Act of 2011.
- Resolves DoD funding dispute by setting defense spending form FY21.
  - FY20 \$738 Billion
  - o FY21 \$740.5 Billion

Chart:	FY 2019	FY 2020	FY 2021
Prior BDC Budget Cap for National Defense	\$647B*	\$576.2B	\$590.2B
(050) Base Budget			
Budget Cap Increase in BBA 2019	-	+\$90.3B	+\$81.3B
Newly Revised Budget Caps for National	\$647B*	\$666.5B	\$671.5B
Defense (050) Base Budget			
<b>Overseas Contingency Operations</b>	\$69B	\$71.5B	\$69B

(OCO) /Emergency Funding\*\* Total National Defense (050) \$716B \$738B \$740.5B

# FY21 Budget Request:

- ON February 10<sup>th</sup>, President Trump released his FY21 budget request.
- Remember that this is just a request and Congress will adjust funding levels as they see fit.
- Within the DoD budget request, the most notable aspect for installations was the overall decrease in military construction funding that is available.
- All the services took substantial cuts from FY20 levels.
- Amongst the active components, the MILCON accounts were cut as follows:
  - Army Military Construction: -\$739,631,000
  - Navy/USMC Military Construction: -\$4,455,125,000
  - Air Force Military Construction: \$4,225,486,000
  - Defense-Wide Military Construction: -\$525,064,000

# FY21 Budget Request:

- The requested O&M levels for the services vary as compared to FY20 enacted levels.
- The Army and Navy have requested small increases while the Air Force and USMC have requested decreased levels.
- Adding MILCON Projects is problematic because of the earmark ban.
- We will evaluate the services' unfunded requirement (UFR) lists when they are made available.
- FY21 MILCON Requests:
  - Army Reserve Asheville Readiness Center: \$24,000,000
  - Camp Lejeune II MEF HQ: \$20,000,000
  - Fort Bragg SOF Group HQ: \$53,100,000 (SOCOM)
    - SOF Military Working Dog Facility: \$17,700,000 (SOCOM)
    - SOF Operations Facility: \$43,000,000 (SOCOM): Total: \$157.8M
  - o Total \$157,800,000

# Military Health System Realignment:

- On February 19<sup>th</sup>, DoD released a report summarizing changes to military health system (MHS) facilities.
- This realignment changes who can access certain facilities and what type of care each facility will provide.
- 3 facilities in North Carolina are impacted:
  - Joel Clinic Fort Bragg
  - Robinson Clinic Fort Bragg
  - Navy Medical Center Camp Lejeune
- Fort Bragg The Joel and Robinson clinics will now only see active duty military personnel. Retirees and dependents will no longer be allowed to receive care there. All retirees and dependents will have to go to Clark Clinic or Womack AMC, but they will still be able to receive care on Fort Bragg.

Camp Lejeune: Navy Medical Center (NMC) Camp Lejeune is upgrading to a level II trauma center. They will have the ability to initiate definitive care for all injured patients and provide 24 hour immediate coverage by general surgeons, as well as coverage by specialties of orthopedic surgery, neurosurgery, anesthesiology, emergency medicine, radiology and critical care.

# Border Wall Impact on NC:

- On February 15, 2019, President Trump took Executive Action to dedicate resources to his border wall plan. This includes the following:
  - NC Projects Impacted:
    - Camp Lejeune 2<sup>nd</sup> Radio BN complex Phase 2 (April 2020 award date) \$25.65M
    - Camp Lejeune Ambulatory Care Center Addition/Alteration (January 2020) \$15.3M
    - Seymour Johnson AFB KC-46A ADAL for Alt Mission Storage (April 2020) -\$6.4M
- 10 U.S.C. 2808 is the legal authority used to execute the reprogramming.
- The border wall issue continues to impact DoD budgets.
- Most recently, on February 14<sup>th</sup>, DoD announced that they were transferring \$3.8B to the Department of Homeland Security for border wall construction.
- The \$3.8B that DoD transferred came from the counter-narcotic account.
- DoD also announced that they were executing a reprogramming of \$3.8B from various procurement accounts to refill the counter-narcotics account.
- This is notable because all the procurement funding that was reprogrammed from Congressional increases.
- The following procurement accounts were impacted:
  - \$392 million from C-130 procurement (4 aircraft)
  - \$223 million from F-35B (2 aircraft)
  - \$156 million from F-35A advanced procurement
  - \$180 million from Light Attach Aircraft
  - \$911 million from Navy Shipbuilding
  - \$155 million from V-22 (2 aircraft)
  - \$180 million from P-8A (1 aircraft)
  - \$160 million from M!-9 (8 aircraft)
  - \$100 million from Army National Guard HMMWV modernization
  - \$1.3 billion of National Guard and Reserve Equipment Account (NGREA)
  - \$101 million from heavy truck service extension
- Thus far, DoD has not reprogrammed any additional military construction funding, but it remains a possibility.
- The North Carolina National Guard will be impacted by the loss of NCGRA funding.
- All the States and Title 10 Reserve Components will be impacted to some degree.
- The loss of two F-35B aircraft has the potential to impact MCAS Cherry Point but still unclear.
- While none of the platforms that lost funding in this reprogramming are manufactured in North Carolina, it will impact industry in the state who are suppliers t those programs.

# Other NC Military Matters:

- Camp Lejeune It has been officially announced the USMC is consolidating all Raider Battalions at Camp Lejeune. About 900 Marines, sailors and civilians with the California-based 1<sup>st</sup> Marine Raider Battalion and its support unit will relocate to Camp Lejeune by the end of 2022.
- Fort Bragg The Army has decided to stand up a new corps headquarters. A fourth corps headquarters of approximately 630 Soldiers, will be based in the continental United States and maintain a rotational Operational Command Post in Europe. Fort Bragg was initially under consideration for the HQ but Fort Know, KY was ultimately chosen because of excess infrastructure on the base that was available.
- Fort Bragg In early January, a brigade from the 82<sup>nd</sup> Airborne Division that was designed as the Immediate Response Force (IRF) was deployed. This is the first time since the invasion of Panama in December 1989 that the IRF has deployed. This deployment highlighted improvements that need to be made to Pope Army Airfield. Specifically, the Army has identified that the runway lighting system, runway surface and runway length should all be upgraded.
- Elizabeth City Will be receiving \$14M for the HC-144 conversion and training. The HC-144 is a medium range surveillance aircraft FY 21 funding supports design, procurement, and construction of HC-144 maintenance training systems from the Aviation Technical Training Center.

# Congressional Schedule:

National Defense Authorization Act (NDAA)

- House Armed Services Committee (HASC)
  - o Deadline for HAS Members to submit requests: February 27
  - Subcommittee Mark Up April 21-22
  - Full Committee Mark Up April 30
  - Floor mid-May
- Senate Armed Services Committee (SASC):
  - Member Requests March 24 (any Senator can submit a request)
  - SASC Subcommittee Mark Up May 18-30
  - Full Committee Mark Up May 21
  - Floor June

Appropriations Requests:

- House:
  - Defense March 17
  - o MILCON/VA March 17
  - Each office sets their own deadline, but it is normally 2 weeks prior to the committee deadline.
- Senate:
  - Defense April 3 noon
  - MILCON/VA April 10
  - Each Senator sets their own deadline, but it is normally 2 weeks prior to the committee deadline.

#### DEFENSE ALLIANCE OF NORTH CAROLINA (DANC): KIRSTEN REITH, RTI DIRECTOR

#### Defense Asset Inventory and Target Industry Cluster Analysis: Refresh

# The NCMAC Commissioned a refresh of the NC Defense Asset Inventory and Target Industry Cluster Analysis.

# The study identifies NC capabilities aligned to 6 DoD technology growth areas to spur NC defense industry growth.

- Develop strategies to grow and sustain high-priority industry cluster
- Create jobs by connecting North Carolina entities, including traditional and non-traditional defense contractors, to opportunities in DoD's key growth areas
- Create jobs by recruiting new companies and military elements to North Carolina
- Market North Carolina's strengths in key areas and start building a statewide brand as a defense industry leader
- Market the organizations available to support NC entities in connecting with the defense marketplace.

The study included insights from DoD strategies and experts, a core working team, and NC companies.

- DoD Strategies & Experts:
- Core Working Team:
  - Defense Alliance of NC
  - o RTI
  - Department of Commerce
  - The University of NC System
  - NCMBC
  - NC DEFTECH
  - o NC-EDA
  - o Duke
  - o NCDIDI
  - Raleigh Chamber
  - NC State Industry Expansion Solutions
  - North Carolina Biotechnology Center

# NC has the 4<sup>th</sup> largest number of military personnel yet is not in the top 10 states for military contract spending

Compared to the top 3 state for defense contracts, NC has a smaller % of R&D and supplies/equipment

# Yet North Carolina is strong in research: Location Quotient (Relative Concentration) of jobs in stages of the innovation lifecycle: North Carolina 2018

- Research 1.26 (relative to national average
- Development 0.87
- Products 0.58
- Services 1.16
- NC has a high concentration of jobs in Research and Services
- NC has a lower concentration of jobs in development and products

#### California, Texas, and Virginia are larger markets than NC, but NC's growth outpaces many peers.

Ne and reel state. Total jobs and Glowth in Target cluster Areas					
State	Total Jobs in	National Rank in	Job Growth	National Rank	
	Cluster Area (2018)	Total Jobs (2018)	2013-2018	in Growth	
California	1,021,757	1st	24%	11th	
Texas	554,760	2nd	12%	27th	
Virginia	317,456	4th	7%	36th	
North Carolina	190,245	11th	34%	3rd	
Tennessee	100,045	21st	43%	1st	
South Carolina	76,857	25th	43%	1st	

NC and Peer State: Total Jobs and Growth in Target Cluster Areas

#### North Carolina is a relatively small market in many of the target cluster areas

		0	
Cluster Area	Jobs in NC	NC Location Quotient	NC National Rank
Advance Manufacturing	47,108	0.92	13th
Autonomous Systems	103,223	0.78	16th
Data & Knowledge Management	130,337	0.97	14th
Human Performance	52,646	0.92	13th
Materials	32,164	0.92	13th
Power	54,278	1.03	11th
North Carolina Total	4.4 million	N/A	9th

#### But NC is rapidly emerging as one of the fastest growing states in nearly all cluster areas.

Cluster Area	Job Growth (2013-20	)18)	National Rank for Job Growth
	North Carolina	United States	
Advance Manufacturing	g 30%	4%	2nd
Autonomous Systems	32%	12%	6th
Data & Knowledge	37%	16%	1st
Management			
Human Performance	36%	14%	1st
Materials	-24%	-30%	35th
Power	30%	6%	2nd

Comparative analysis show Data & Knowledge Management and Autonomous Systems as the two strongest cluster areas.

Cluster Area	Growth Rate/Rank	Size of Total Supply Chain	% of Supply Chain in State	Number of Graduates	Existing Defense Work	Companies (Direct/Total Relevant)
Advanced Manufacturing	30%/2nd	\$4.6B	67%	10,422	6%	54/156
Autonomous System	32%/6th	\$7.4B	70%	10,564	17%	46/331
Data & Knowledge	37%/1st	\$10.3B	75%	5,496	11%	210/315
Human Performance	36%/1st	\$4.4B	68%	4,933	13%	57/184
Materials Power	24%/35th 30%/2nd	\$4.3B \$5.2B	56% 65%	12,173 7,981	7% 18%	134/29- 98/168

# To grow the NC Defense industry, the state can consider two strategies: local and national.

Local Strategy: Connect to Local Commands

- Assist as required to grow the military footprint
- Attain new commands or acquisition offices
- Increase the number of personnel
- Connect commands with research needs to local universities and research centers
- Ensure that supplies and equipment, service, and construction contracts let by the installations go to NC businesses

National Strategy: Innovation Products and Services for Any Program

- Concentrate growth activities on six technology areas important to the future of the DoD, helping companies with:
  - Networking and Collaboration
  - Contracting Assistance
  - o Removal of Barriers to Entry
  - Agency Outreach
- Conduct cluster activities for each specific technology area

# Defense Alliance of North Carolina created action plans and will continue to leverage partners to implement recommendations.

#### **Next Steps:**

- Press release, report summary, and slides are posted on the Defense Alliance of NC's website
- Identify host for data to maintain/update
- Work with EDPNC and NCEDA to develop marketing materials for economic developers/companies
- Utilize already scheduled conference/workshops/summits to spread the work about the results

• Work with partners to shape specific events targeting cluster study companies

Comments: Paul Friday said that this document is a step in the right direction and the partners are playing well together. This study is helping us to kick the can into the execution phase even though that phase was not part of the funding. We will see how all of this plays out. Chairman Martin said that we all have a lot to learn from this study and the information that is in the study.

# SENTINEL LANDSCAPE UPDATE: MARY LOU ADDOR

#### North Carolina Sentinel Landscapes: The Power of Partnership

**Eastern North Carolina Sentinel Landscape:** Establishing a Sentinel Landscapes Partnership: The NC Experience and Dissemination Guide for Oor State: <u>https://conntent.ces.ncsu.edu/establishing-a-partership-for-sentinel-landscapes</u>

- 5 primary DoD installations
- 33 counties
- 24 Core Partner Organizations

#### Goals:

- Promote compatible land uses near installation boundaries and for aviation training.
- Create high-quality habitat for the Federally listed species off-base.
- Establish and enhance longleaf pine forest on private lands.
- Encourage privately owned lands to remain in agriculture production, forestry, and wildlife habitat.
- Help landowners develop best-practice management plans.
- Keep working forests, forests and working farms, farms.

#### Eastern North Carolina Sentinel Landscape:

- Embodies the Department of Defense (DoD) Sentinel Landscapes philosophy
  - Landscape-scale conservation
  - Local and regional partnerships
  - Linking working lands, conservations, and national defense
- Collaboration among 30+ agencies and organizations
- Developing and implementing multiple benefits for the partners
- Provides the existing management implementation structure
- Tenured history between a core set of partners since 2011
- Built from the efforts of the Cost Recovery Credits Program (Texas), Sandhills Conservation Partnership (North Carolina), and other collaborative efforts.

#### Missions & Goals of Partnership:

• Mission: Through collaboration and innovation, North Carolina Sentinel landscapes will maintain and enhance working lands and waters, conservations, and military readiness for today and tomorrow

- Goals:
  - Short-Term: Increase awareness, understanding, and/or problem-solving ability among stakeholders (e.g. landowners, military, state natural resource and agricultural agencies, funding agencies, entities, and non-governmental organizations)
  - Middle-Term: Increase behavioral changes favorable to the North Carolina sentinel landscapes partnership
  - Long Term: Preserve compatible resource (land, water, air, and spectrum) uses for economic, social agricultural, and environmental benefits

#### **Programmatic Areas of Focus:**

- Established new programs and concepts
  - Establishment of Working Lands Conservation Trust
  - Streamlined military agreement process; time and cost (conservation easement templates)
- Coordinates state and local programs to provide benefits to military training AND multisector interests
  - PUV, VAD and EVAD
  - Creation of landowner outreach programs
  - o Provides the existing management and implementation structure
- Enhancing the network and linkages between working farms and forests, conservation and military goals for Sentinel Landscapes
  - Facilitate coordination and communication, strategic marketing and outreach efforts
  - Advise senior personnel on emerging natural resources issues
  - Strategic conservation planning in consideration of long-term training mission needs
  - Ongoing performance monitoring and evaluation for the integration of lessons learned
  - Coordinate and integrate Sentinel Landscapes activities with larger regional efforts (i.e. SERPPAS, South Atlantic Alliance)

#### Sentinel Landscape Partnerships:

- Eastern North Carolina Sentinel Landscape
- Georgia Sentinel Landscape
- Avon Park Air Force Range Sentinel Landscape
- Middle Chesapeake Sentinel Landscape
- Camp Riley Sentinel Landscape
- Joint Base Lewis-McChord Sentinel Landscape
- Fort Huachuca Sentinel Landscape

#### NC Sentinel Landscapes Committee:

- Preserve the working and rural character of the State's private lands is important for both national defense and conservation priorities
- Coordinate the overlapping priority areas in the vicinity of and where testing and training occur near or adjacent to military installations, or other areas of strategic benefit to national defense

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- Committee Membership:
  - Dean, College of Natural Resources
  - Executive Director, Wildlife Resources Commission
  - Secretary, Natural and Cultural Resources
  - Secretary, Department of Military and Veterans Affairs
  - Commissioner, Department of Agriculture
  - Liaison, NC Sentinel Landscape Partnership

# **Compatible Land-Use Education and Conservation: Planning**

- Working lands conservation outreach
  - Conservation Working Lands Handbook print 1000
  - Conducted trainings workshops to integrate elements of sentinel landscapes, food and fuel, working lands conservation, and FORCES
  - Connect with landowners at the local level
- Working Lands Trust
  - Dedicated to conserving working lands
- Working lands Survey
  - Value of incentives to landowners
- FORCES
  - Development of 50 woodland management plans
- Landowner Recognition and Appreciation Letter
- Conservation Forest Stewardship Outreach

# Food and Fuel for the Forces:

Earlier examples:

- Replicate success at Camp Lejeune with local food in dining facilities at other military • installations
- Increase number of Farmers selling into the DLA and DeCA food system
- Identify factors that will positively impact the food choices that Marines make in dining facilities
- Create and execute a business plan for a biodiesel refinery that integrates seed oil extraction, food oil production, food oil recycling, and animal feed production
- Market-based Conservation Initiative
- Performance-based, term-limited contracts
- Facilitate pilot program contract implementation

# **Recovery and Sustainment Program:**

- Recovery and Sustainment Program (RASP) partnership initiative is helping to promote recovery of the Red Cockaded Woodpecker (RCW) while enhancing military readiness
- Mutually Beneficial agreement between Marine Corps Base Camp Lejeune, the NC Wildlife Resources Commission, the National Fish and Wildlife Foundation, the US Fish & Wildlife Service, and the US Department of the Navy
- Allows increase training capacity and flexibility within its prime woodpecker territory by achieving and maintaining a significant portion of its recovery goal of 173 RCW cluster off base

#### Partnership between The Nature Conservancy and US Army at Fort Bragg:

#### The NC Sandhills Conservation Partnership:

- Formed in 2002 to formalize communication and collaboration
- A forum for information and resources sharing
- Provides scientific information on rare species and habitats in the Sandhills
- RCW exceeded NC Sandhills recovery population goal in 2005

North Carolina Military Affairs Commission 2018-2020 Quarterly Report (October – December 2019)

٠	NCDA Outreach	Quarter 4 Expenses	Hours Worked
	Dick Fowler	\$2,160.00	72.00
	Rodney Woolard	\$847.35	31.50
	Joe David Austin	\$3 <i>,</i> 870.00	129.00
	TOTAL	\$6,877.35	232.50
•	Project	Quarter 4 Expenses	
	NCSU Project	\$18,232.29	
	NCFSWC Project	\$11,264.62	
	NCDA Outreach	\$6,877.35	
	TOTAL	\$36,374.26	
•	Project	YTD Expenses	Balance
	NCDA Outreach	\$26,030.65	\$123,969.35
	NCSU Project	\$20,080.79	\$59,919.21
	NCFSWC Project	\$13,653.26	\$56,346.74
	TOTAL	\$59,764.70	\$240,235.30
•	NCMAC/NCDA MOU	Appropriated I	Funding

•	NCMAC/NCDA MOU	Appropriated Funding
	MOU dated 8/31/2018	\$150,000.00
	MOU dated 11/13/2019	\$150,000.00
	TOTAL	\$300,000.00
	Less Expenses	-\$59,764.70
	Balance 12/31/2019	\$240,235.30

#### **Regional Conservation Easement Workshops:**

#### Managing Your Land and Legacy Opportunities & Options:

- Introduction to Sentinel Landscapes
- Why Protect Working Lands
- Financial Educational & Technical Assistance Programs
- Agency Showcase

#### **Questions:**

- Dr. Mary Lou Addor NC State University 919-515-8678 or <u>mladdor@ncsu.edu</u>
- Dewitt Hardee NC Department of Agriculture <u>dewitt.hardee@ncagr.gov</u>
- Michelle Lovejoy Foundation for Soil and Water Conservation Michelle Lovejoy <u>ncfswc@gmail.com</u>

#### **USO DEPLOYMENT RESPONSE: JIM WHALEY, USO FOR NC**

Strengthen America's Military Service Members By Keeping Them Connected To Family, Home and County.

# USO for North Carolina:

- January 1, 2020 in response to heightened tensions in the middle east, President Trump ordered another 3,500 Army Paratroopers to deploy to the US Central Command area of operations.
- Paratroopers from 2<sup>nd</sup> Battalion, 504<sup>th</sup> Parachute Infantry Regiment, 1<sup>st</sup> Brigade Combat Team, 82<sup>nd</sup> Airborne Division were active and deployed in response to the increased threat levels against US personnel and facilities with an additional 2600 would be deployed over the next several days.
- USO of NC requested by command to set up a USO center in the field outside the PAX sheds the troops would be deploying from on Fort Bragg at Green Ramp to assist with comfort and keeping morale up.
- Mobile Center Direct came off vacation to be in place on Saturday morning at 0700.
- Coordinated supplies to include donuts, energy drinks, KIND bars and extra shipments of coffee and coffee supplies to brew coffee out of our mobile center.

#### Where We Are:

- We operate 12 locations across NC serving an average of 600,000 service members a year:
  - USO of NC Headquarters
  - Fort Bragg Soldier Support Center
  - Fort Bragg Warrior Transition Battalion
  - Fayetteville Regional Airport (FAY)
  - Charlotte-Douglas Airport (CLT)
  - o Charlotte MEPS
  - Jacksonville, NC (Camp Lejeune)
  - Albert Eilis Airport (OAJ)
  - Raleigh-Durham Airport (RDU)
  - Seymour Johnson AIFB
  - USO of NC Mobile Unit

• We have over 1,200 volunteers supporting 34 staff across the state

#### 2019: What We Did with High Impact Programs:

•	When They Enlist	22,300 served at USO of NC MEPS centers
•	On the Frontlines and at Home	422 Programs with service instances 92,732
٠	As they Transition	1,980 provided education & connection to employees
•	Ongoing Support	5,500 supported by NC Serves and Veteran Affinity Mentoring Networks
•	Center Services	341,929 Provided connection & moral boosting service instances

# Preparing for Increased Needs:

- Current Requests Through NC Serves Central Carolina
  - NC Serves: IN the first 45 days of
  - 2018: 139 referrals
  - o 2019: 178 referrals
  - o 2020: 273 referrals
  - Top needs are housing, mental health, emergency finances and jobs
- Current Program Waitlists
  - Family Reset: Programs inclusive of all age's children approx.. 30 families= 120 people each rime; wait list 50 families + for each with some waiting almost 1 year to get in
  - Spouse Reset: These fill up within the first hour of being posted. Spouses are desperate for this?
  - Expectant Spouse Reset: new addition base on large number of expectant spouses, and specific need for expectant spouses of deployed

#### Deployment 2020:

- USO of NC mobilized volunteers to man shifts throughout the day.
- Saturday operations ran from 0700 to midnight as we fed troops and showed the NFL Wild Card Games on the outdoor televisions of our mobile center while troops played video games on the four televisions inside the mobile center. Troops continued to be used in by groups and allowed to visit the USO mobile center setup while awaiting their call to board military aircraft.
- As the evening grew cold, Piedmont Area director in Charlotte brought an additional 1,500 donated blankets and pillow to supplement what was already in USO stock to keep the troops warm and comfortable while sleeping the PAX sheds awaiting deployment.
- On Sunday operations continued from 7 am to 8 pm as before with Little Caesars Pizza adding 40 pizzas and Texas Roadhouse providing peanuts, and rolls. Operations continued in the same matter on Monday using the same operations hours.
- Today (Tuesday, 7 Jan 2020) we stood down mobile operations and moved our setup into one of the PAX sheds with snacks and coffee replenished by the center and manned by volunteers. With operations beginning to wind down, the numbers have decreased but troops are

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scheduled to continue deploying in smaller numbers through Thursday, when we will cease operations at Green Ramp until we get the next call.

- Anticipated next round of deployments to take over the next couple of months.
- The USO of NC centers at Fort Bragg Soldier Support, The Warrior Transition Battalion and the Fayetteville Airport continued full operation during this time.

#### Research Show What We already Know: Warrior:

- Military Suicides reach highest rate since record-keeping began after 9/11 Miltiary.com 2019
- Domestic Violence:
  - NCDFC Findings: the findings show consistent evidence that combat exposure is associated with an increase in the risk of domestic violence and with diminished relationship quality.
  - We find that assignment to a combat zone with enemy firefight is associated with an increase in domestic violence, increase in intimate partner violence, and an increase in child abuse.
  - Combat exposure is also associated with increase in serious relationship stress, an increase in the probability of a relationship break-up (or threat thereof), and an increase in the probability of heated arguments
- Suicide and Self-Harm:
  - Defense Department officials said that rates of suicide, which provide a more accurate understanding of the occurrence among the military population, are "devastating and unacceptable and not going in the desired direction" Sept 2019 Pentagon Study.
- Substance Abuse:
  - The most salient risk factor associated with substance abuse and the development of substance use disorders among military service personnel is active deployment in a combat zone.
  - Those who have multiple deployments may be at an even higher risk of developing substance abuse issues.

Research Show What We already Know: Spouse and Family:

- 20 percent of the nation's 910,000 military wives ages 18-49 suffered mental illness
- For Pregnant Military Wives, Risks Rise if Partner Deployed Odds for preterm birth, postpartum depression triples, Fort Bragg study finds:
  - War is tough on the soldiers sent to fight, but it also might have consequences form wives left behind, a new study suggests. Pregnant military wives are three times more likely to have a preterm birth or suffer post-partum depression if their spouses are deployed during the pregnancy, compared with those whose spouse are serving stateside, a new study reports.
  - "The stress and the anxiety of not knowing whether your husband was alive during that period" can cause an increase in stress-related hormones in the body, and that stress may interfere with women's pregnancies, said Dr. Christopher Tarney, a US Army Captain and an obstetrician/gynecologist with Womack Army Medical Center at Fort Bragg, NC.

- Military.com: Deployment of a parent may be related to increased emotional and behavioral difficulties for children, including higher rates of health-care visits for psychological problems during deployment. Second, symptoms of PTSD and depression may be related to increased symptomatology in children and problems with parenting during and well after reintegration.
- More recent findings with deployed servicemembers with children have shown problems with sleeping, higher stress levels and anxiety, declining grades, an increase in maladaptive child behaviors, and increased rates of child maltreatment. A survey showed 20 percent of military spouses reported increases in problem behavior exhibited by their children at home in response to parental deployment, and 21 percent reported increased levels of fear and anxiety with their children. Another study showed that mental and behavioral health visits increased by 11 percent in children of deployed military members, behavioral disorders increased by 19 percent a stress disorders increase by 18 percent. Rates especially increased in older children.

# From the military spouses:

- "The raid deployments here in North Carolina nit our family hard. It's our neighbors, it's our friends. Deployment isn't an easy task but the USO for North Carolina team has been tirelessly supporting families just like ours."
- "I couldn't believe it was happening again and not knowing how long or even if he would be back in time for our baby to be born. I was reeling. But then the USO for NC gave me a chance to talk with other spouses, USO leader and even the Governor's wife. They showed us what was available to help us and even had a special coffee for spouses. Plus, they are having a special event just for expectant spouses of deployed. USO is my lifeline! If this had to happen, I am glad I was in NC."

# Post-Deployment Phases:

- Morale Events: Morale lunches, Community Connect Dinner, special events game nights, egaming tournaments, single solder/Marine event, birth treat delivery.
- Warrior Reset: Specifically designed to provide tolls to address comprehensive physical, mental and emotional health, off installation. Proven as a life-saving program.
- Family Reset: ReOidentify as a family, identify challenges and solutions, learn new communication tools, address stressors (finances, time, family roles, fears) have fun together.
- Community Reintegration: recreation, sports, entertainment off installation.
- NCServes: Case management to address finances, credit, transition.
- Increased deployments at magnitude of current mass deployments will result in increased needs for these services as much as doubling need.

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  - Raleigh-Durham Airport (RDU)
  - Raleigh MEPS
  - Seymour Johnson AFB
  - USO of NC Mobile Unit
- We have over 1,200 volunteers supporting 34 staff across the state.

# LOBBYING SERVICE RENEWAL: FRANK BOTTORFF

Frank Bottorff said that the lobbying contract is a one year contract with the option for 2 additional years, funded year by year. This was briefed to the Executive Steering Group at their meeting and the group concurred and recommended presenting it to the Full NCMAC and continue with another year of this contract. The contract is for an additional year and the cost is \$306,000 per year and last year we added \$25,000 for potential additional travel. The contract itself is \$306,000. He said that we have been pleased with the support and information that the NCMAC receives from Cassidy and Associates. They also do a great job of representing the NCMAC on the Hill. Chairman Martin asked for a motion to renew the contract for one additional year. Patricia Harris made a motion to renew the contract for one additional year, seconded by Gerald A. Rudisill and passed unanimously without discussion.

NORTH CAROLINA MILITARY BUSINESS CENTER (NCMBC) FUNDING/STAFF: SCOTT DORNEY

Scott Dorney thanked the Commission for their continued support of the NCMBC.

Who We are:

- The NCMBC is a statewide, business development and technology transition asset of the NC Community College System, headquartered at Fayetteville Tech.
- Totally State-funded, the NCMBC is the only stateside, military-focused economic development entity in the US, and the only NC Agency focused on growing the defense economy through existing industry.
- •

Mission, Goals and Outcomes:

- Mission: To leverage military and federal business opportunities to expand the economy, grow jobs and improve quality of life.
- Goals and Operations:
  - Increase federal revenues for businesses
  - Support integration of military into workforce
  - o Support defense-related business recruitment
  - Support technology transition to federal agencies
- Outcomes: Contracts (3,451), revenues (\$13.2b), jobs!

#### **Operations: Focus:**

- Strategic: future opportunity ID, industry work plans, DEFTECH
- Operational: optimize Florence Military Construction (MILCON) (\$1.7b, 7 packages)
- Tactical: expand current opp management (agencies, industries)
- Logistical: complete expanded funding implementation
- Statewide event planning, coordination, execution
- Cyber coordinating group, State (CMMC Model, 1/31/20)
- CY2005-2020 3,451 contracts Min value: \$13.2 billion

#### **Operations:** Cyber Coordinating Group State:

- CMMC, 1/31: Training, Certification (3<sup>rd</sup> party), Compliance 2020-2025
- Opportunity: supply chain preparation, defense economy growth
- Threat:
  - Requirements awareness, confusion, opportunistic providers
  - Supply chain interruption, contracting decline, defense economy contraction
- Intervention: Cyber Coordinating Group, State (in progress, endorse)
  - o Interagency (w/industry input), information coordination, resource identification

#### Operations: 2020 Events

- Hurricane Florence Relief MILCON Teaming Forums (3 MAR, 5 More, JAX)
- Defense Contactor Academy (7-9 APR, WLM)
- Southeast Region Federal and Defense Textile Summit (APR 21-22, CHAR)
- Medical, Biomedical and Biodefense Symposium (17-18 JUN, CH)

- 19<sup>th</sup> Annual North Carolina Defense Trade Show (4 AUG, FY)
- SE Region Federal Construction, Infrastructure Summit (21-22 OCT, WLM)

#### **Operations: Business Development**

- Multi-functional, pre-and post-award BD team (12 offices) •
- Create awareness, recruit & engage NC firms in market
- Pre-position for future opps, develop subcontract opps
- Identify current prime & sub opportunities, notify firms
- Assist with solicitations, quotes, proposals, help win.
- CY2005-2019 2,341 contracts Min value: \$13.2 billion

#### **Operations:** MatchForce.org

- Matches businesses to federal opportunities •
- Matches contracting staff & GPC holders to NC businesses
- Matches prime contractors to NC subcontractors
- Matches businesses to future opportunities (forecast data)
- Business won > \$2.73 billion, 2006-19 contracts
- Currently on MatchForce.org:
- 22,615 NC Businesses 23,885 Contract Opportunities

#### Operations: Tech Transition (DEFTECH)

- NCMBC Launched NC Defense Technology Transition Office in 2016, partially funded by NC Military Affairs Commission
- Scouts for businesses developing tech with military application
- Provides info to industry on emerging military requirements, processes and procedures
- Assist NC businesses to navigate federal agencies
- Conducts emerging technology forums and symposia

#### **Contact Information:**

Scott Dorney, Executive Director, 910-678-0190, dorneys@ncmbc.us Denny Lewis, DEFTECH Director, 703-217-3127, lewisd@ncmbc.us Courtney Smedick, Communications, 910-678-0193, Courtney@ncmbc.us Tim Malone, MatchForce Manger, 910-678-0191, malonet@ncmbc.us

#### **OTHER BUSINESS:**

Chairman Martin asked if there was any other business that needed to be discussed today?

#### **ADJOURNMENT:**

Chairman Martin requested a motion to adjourn the meeting. David Myers made a motion to adjourn the meeting, seconded by Rep Cleveland and passed unanimously. The meeting adjourned at 4:35 pm.